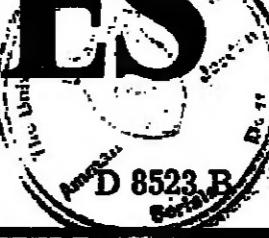


FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Monday April 27 1987



Austria	Sch. 22	Indonesia	Rs 3100	Philippines	Pes. 20
Bahrain	DR 0.50	Israel	NIS 50	Portugal	Ecu 100
Belgium	BF 0.48	Italy	L 1500	S. Africa	Rp 5.00
Canada	CS 1.00	Japan	Yen 100	Singapore	SS 4.10
Cyprus	CS 2.75	Jordan	Fls 200	Spain	Pes 125
Denmark	DK 2.00	Kuwait	DR 100	Sri Lanka	Rs 25.00
Egypt	EGP 2.25	Liberia	LR 100	Sweden	SEK 2.20
Finland	Fkt 7.00	Lesotho	Lsf 40	Tunisia	NT 585
Germany	DM 2.20	Malta	ME 2.25	Morocco	Dir 300
Greece	Dr 8.00	Mongolia	DR 5.00	Peru	Pe 1000
Hong Kong	HKS 12	U.S.A.	US 6.50	Poland	Zl 15
Ireland	Rep. 15	Norway	Nkr 7.00	U.S.A.	\$1.00

World news

Business summary

Probe into Shearson security after IRA bomb arrested

Britain's Minister for Northern Ireland Tom King is to launch an investigation into how the IRA obtained information which allowed them to carry out the murder of the province's second most senior judge in a car bomb attack on Saturday.

He said he would take a hard look at intelligence security and "how people knew he was on the road." Page 13

Soviets 'improve nuclear plants'

Soviet authorities said they had made technical changes to improve the reliability of nuclear power stations and ensure that an accident like the one at Chernobyl never happened again.

Tens of thousands of anti-nuclear protesters held rallies in Sweden, West Germany, France, Italy, Britain, the Netherlands, Japan and Moscow to mark the first anniversary of the Chernobyl accident.

Guernica recalled

Basques held a silent vigil on the 50th anniversary of the destruction of Guernica by the German air force during the Spanish civil war.

Iceland poll defeat

The Icelandic Government will resign tomorrow after the weekend's general election in which the ruling centre-right coalition was heavily defeated. Page 20

PLO angers Cairo

Egypt reacted angrily to a resolution of the Palestinian Liberation Organisation meeting in Algiers condemning Cairo's 1979 peace treaty with Israel. Page 4

Funaro's future

The future of Brazil's controversial Finance Minister Dilson Funaro looks likely to be settled this week as President José Sarney puts the final touches to his cabinet reshuffle. Page 2

Colombo curfew ends

The near-total curfew imposed on Colombo after last Tuesday's bomb blast killed 106 people was lifted. Sri Lankan authorities said the capital had returned to normal.

US condemns raid

The US condemned a raid into Zambia by South African commandos which Zambia said left four people dead.

Alert in Manila

Troops went on full alert in Manila after rumours of another revolt by Philippines soldiers.

Kim calls for help

South Korean opposition party leader Kim Young Sam appealed to the Government to help end violent disruptions of party meetings. Page 4

India cricket riot

Police imposed an indefinite curfew in parts of the western Indian city of Ahmedabad after five people were killed and six hurt in riots following a cricket match. Page 22

Saudi arms plan

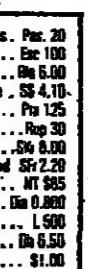
Saudi Arabia considered plans to build four factories to increase its production of military equipment, the Defence Minister said.

Veteran MP dies

Veteran UK Labour Party MP John Silkin, who entered the House of Commons in 1963 - died suddenly at the age of 84. A tough opponent of the Labour Party's hard-line left, he had already announced he would not fight the next general election.

Cleened out

A man blew up his house in Clermont-Ferrand, France, when a spark ignited petrol he put in his washing machine instead of detergent to try to remove stains from his clothes.



No. 30,219

Nakasone US visit poses problems for friends

BY IAN RODGER IN TOKYO

THE invitation by US President Ronald Reagan to Japanese Prime Minister Yasuhiro Nakasone to make an official visit to Washington was seen originally as Mr Reagan's way of congratulating his Japanese friend on his enormous election victory last July.

Now, two days before Mr Nakasone flies to Washington, Mr Reagan must be wondering how to get through the seven-day visit without adding to his friend's problems.

For their part, Japanese Foreign Ministry officials see the visit as one of the most difficult by a post-war Japanese prime minister. Some even see it as potentially dangerous. If major mistakes in bilateral economic relations are made, they could have a disastrous effect on the global economy, they say.

The visit comes when bilateral economic relations could hardly be more strained. Many in the US Congress and Administration have become increasingly angry with Japan's huge bilateral trade surpluses - \$36.6 billion last year - and the apparent contrast between the country's aggressiveness in foreign markets and its reluctance to open domestic markets to foreign products.

This anger turned in to tough action 10 days ago when Mr Reagan set punitive 100 per cent tariffs on a range of Japanese electronic products in retaliation for Japan's alleged failure to respect last year's bilateral semiconductor trade agreement.

Many political analysts in Tokyo believe these reverses have already cost him the exceptional influence he has had on Japan's Government. Japanese prime ministers are often little more than passive chairmen, but Mr Nakasone has been able to lead on many issues. Now, with only six months left in his extended

term of office, perhaps not even he is clear just how lame a duck he has become. That may add to the difficulties in Washington.

All of this overlays a large, complex and important agenda for the visit. Trade issues will dominate, and although the Japanese will complain that the new 100 per cent tariffs are illegal, the US will have the upper hand. It will demand that Japan remove barriers to foreign participation in more of its markets, such as agriculture, telecommunications, civil engineering and military equipment.

A decision on a new fighter aircraft for Japan's defence forces is due within a few weeks. The US, which considers this a sector in which its technological advantage is unquestioned, will press Mr Nakasone not to yield to demands from

domestic industry to develop a new Japanese fighter.

The US side will also want to hear from Mr Nakasone details of measures the Government is taking to stimulate its economy and reorient it from export dependence towards domestic consumption. They will also want to know why these policies, adopted more than a year ago, are taking so long to implement.

The Japanese Government has also some tough issues to raise. On arms reduction, for example, it has been miffed by the concentration of US attention on Europe. Now that there are hundreds of Soviet SS-22

Continued on Page 20
EEC clamp on Japanese cars.
Page 6

Thatcher, Chirac underline need for US troops

By Michael Cassel in London and Quentin Peel in Luxembourg

MRS MARGARET THATCHER, the British Prime Minister, and Mr Jacques Chirac, the French Prime Minister yesterday expressed their support for an arms control agreement on intermediate nuclear forces (INF) but stressed the importance of a continued US presence in Europe.

West European foreign ministers meanwhile gathered in Luxembourg for the start of three days of talks dominated by two of their most difficult dilemmas: East-West relations and how to react in the US and Soviet disarmament proposals, and how to resolve the financing crisis of the EEC.

The meeting at Chequers, the British Prime Minister's country

Former US President Richard Nixon and Dr Henry Kissinger, his former Secretary of State, said the terms on which the Reagan Administration was proposing to conclude an arms agreement with the Soviet Union could create the deepest crisis in Nato's history. Page 3

residence, was the third between Mrs Thatcher and Mr Chirac in the last year and was devoted almost exclusively to the arms control issue.

Although both sides gave their support to an INF deal they emphasized their determination to ensure that any agreement was verifiable and balanced.

The leaders also spent some time discussing the level of defence co-operation within Europe. After the meeting, however, it was made clear that there was no question of any joint nuclear initiative between France and Britain.

The talks gave an opportunity for Mrs Thatcher to report on her visit to Moscow while Mr Chirac gave a briefing on his recent visit to Washington. It was agreed that the seven Western European Union (WEU), which meets tomorrow in Luxembourg, should continue to provide an important forum on defence issues, although not as a rival to Nato.

Consultations within Nato on its response to the Geneva arms talks are still under way and are expected to be completed within the next two or three weeks. They will then be submitted to the Geneva negotiations.

Continued on Page 20
Thatcher plans election offer.
Page 12

Dollar fall threatens World Bank plan on global debt crisis

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE PLUNGE in the dollar is threatening the capacity of the World Bank, the leading international development institution, to play the role Mr James Baker, the US Treasury Secretary, envisaged for it in attempts to tackle the Third World debt crisis, according to World Bank officials.

The squeeze on the bank's lending capacity coincides with a major reorganisation of the institution, including a top management reshuffle, which Mr Baker's successor, Mr James Conable, the bank's president, is expected to announce soon, according to senior executives at its Washington headquarters.

The reshuffle follows the submission to Mr Conable at the beginning of the month of a 42-page report prepared by the Presidential Service Commission on the reorganisation of the World Bank. The report sharply criticises the way the bank manages its operational division, which is headed by Mr Ernest Stern, who is widely seen within the institution as the most powerful single official.

The commission's report calls for changes which would lead to a significant dispersal of Mr Stern's power. Senior officials in Washington say the bank is alive with speculation over whether Mr Conable will ask for Mr Stern's resignation as senior vice president in the operations division, and whether the reorganisation will lead to his departure.

The decline in the value of the dollar, bank officials say, means that what is known as the bank's sustainable level of lending - the

volume of loans it can continue to make more or less indefinitely from its existing resources - has shrunk to just under \$10bn annually.

In the current year, which ends in June, the bank is expected to make new loan commitments of \$13.5bn but the ability of the institution to lend at current levels is threatened, according to a senior official.

Senior bank officials say that the imminent and far-reaching reorganisation of the institution means that major decision-making is on hold because so many staff do not know who they will be reporting to, what they will be doing, or even whether they will have a job until Mr Conable makes his decisions on how to implement its recommendations.

Mr Conable's performance since he took over as president a year ago has also been criticised, partly because of the low morale of many of the bank's staff, but also because of the position among some experts that he has been, as one top official put it, "dithering about what to do."

Some officials complain that his lack of experience in development issues, as a manager and on the international political and financial scene are proving bigger liabilities than many had feared when President Reagan named the former Republican Congressman to be the bank's president.

The steering committee report amounts to a scathing criticism of its operations which are judged to be increased.

Bank officials say that Mr Baker has been informed about the threat to the bank's lending ability and the possibility that its capital may have to be increased.

However, US officials concede

Continued on Page 20
Trade minister, Page 5;
Editorial comment, Page 18

Industrial countries told to curb agricultural output

BY MAX WILKINSON, RESOURCES EDITOR

A MAJOR shift of agricultural production from the industrialised to the Third World is urged today in a report by the World Commission on Environment and Development, an independent body set up by the United Nations.

This is one of the central recommendations of the commission, which was established in 1983 under the chairmanship of Mrs Gro Harlem Brundtland, the Prime Minister of Norway, to consider threats to the environment and world economy posed by rapid population growth and industrial expansion.

It says the industrial countries must quickly reduce agricultural subsidies to discourage excessive production and the unnecessary use of fertilisers and chemicals which damage the environment and can cause long-term degradation of the soil.

At the same time, the commission, Third World countries must be encouraged to develop their food production using prudent methods which do not destroy natural resources.

feared that even in the next 15 years - the rise in temperature could sufficiently melt the polar ice to cause widespread flooding and economic disruption.

The report says an urgent programme for conserving energy is needed to combat this threat and it calls for tighter national and international laws to protect the environment. It also says that a major campaign is needed to alert people to the dangers.

It says: "When the century began, neither human numbers nor technology had the power to radically alter planetary systems. As the century closes, not only do vastly increased human numbers and their activities have that power, but major unintended changes are occurring in the atmosphere, in soils, in waters, among plants and animals and in the relationship among all of these."

"The rate of change is outstripping the ability of scientific disciplines and our current capabilities to assess and advise."

Perils that threaten the world.
Page 2

Baker cancels trip as trade debate deepens

BY OUR US EDITOR

MR JAMES BAKER, the US Treasury Secretary, has cancelled a trip to Australia planned for later this week in order to be in Washington during the official visit by Mr Yasuhiro Nakasone, the Japanese Prime Minister, and the debate on Capitol Hill over the shape of new trade legislation.

A US official, confirming Mr Baker's change of plan, gave no specific reason for the decision beyond the fact that there was so much activity in Washington this week.

There had been muted criticism of Mr Baker's planned absence which some believed weaken the Administration's lobbying activities on Capitol Hill as the House debates its trade bill and the Senate finance committee begins to mark up its version of trade legislation.

The turmoil in the currency markets surrounding the dollar, and the speculation on Wall Street about whether or not the Federal Reserve needs to raise interest rates to defend the dollar, have also been a concern of officials that he has been, as one top official put it, "dithering about what to do."

Some officials complain that his lack of experience in development issues, as a manager and on the international political and financial scene are proving bigger liabilities than many had feared when President Reagan named the former Republican Congressman to be the bank's president.

Senior Reagan Administration officials are keeping their deepening concern about the dollar private, but the Administration worries about the trade legislation which emerged over the weekend when President Ronald Reagan, in his weekly radio broadcast, claimed that the Democrats were exploiting the trade issue for political advantage.

The steering committee report amounts to a scathing criticism of its operations which are judged to be increased.

There are those in Congress who want to go for quick political advantage who will risk America's prosperity for the sake of short-term appeal to some special interest group," he said.

The Administration is succeeding in keeping the focus of the trade debate towards a single controversial clause proposed by Mr Richard Gephardt of Missouri, a presidential candidate. It would require President Reagan, in certain circumstances, to retaliate against trade surplus countries such as Japan if they did not remove trade barriers.

This focus on the so-called Gephardt amendment is allowing the Republican Administration to again paint the house bill as a "protectionist" measure which will damage the US economy.

Some top Democrats are expressing publicly their opposition to the Gephardt amendment. Mr Dan Rostenkowski, chairman of the powerful house ways and means committee yesterday made clear

Continued on Page 20

OVERSEAS NEWS

Belgium aims to break EEC farm prices deadlock

By QUENTIN PEEL IN BRUSSELS

BELGIUM WILL today launch a new effort to break the virtual deadlock between EEC member states and the European Commission over plans to freeze or cut most farm prices in the coming year.

Mr Paul de Keersmaecker, the Belgian Agriculture Minister, with the thankless task of negotiating a compromise, plans to spend the entire day cloistered in closed-door talks with each of his colleagues on either side of the other, in the hope of finding more room for manoeuvre in private than in public.

Virtually every member state has found some serious grounds for complaint about the toughness of the Commission's price proposals, intended to keep a tight rein on the soaring costs of the Common Agricultural Policy.

The confrontation at the heart of the debate is between Mr Francois Guillemais, France's Agriculture Minister, and Mr Ignaz Kiechle, the West German minister. The former is determined to move ahead with dismantling the system of positive monetary compensatory amounts (MCAs) which protect German farmers from suffering

Move to curb illegal immigrants in Europe

By Our Brussels Staff

BRITAIN and West Germany are expected to press for joint European action against illegal immigration during a two-day summit of interior ministers which opens in Brussels today.

A key item on the agenda of the so-called Trevi Group of 12 European justice and home affairs ministers will be the conclusion of a working paper set up last year to examine how to harmonise rules on immigration, the granting of political asylum and external frontier controls.

The other significant dispute is over the Commission's plan for a "stabilisation mechanism" for oils and fats, which would amount to a tax on vegetable and fish oils. The plan would not only hit consumers hard by raising prices for a product in excess supply but has also aroused fury from leading external suppliers like the US, Malaysia, Indonesia, and other producers of oil and soybean products.

Britain, Denmark, the Netherlands and West Germany remain firmly opposed to the plan although it would make a big contribution to cutting the cost of the CAP. They have yet to put forward alternative suggestions.

Sarney ready to decide on future of Finance Minister

By IVO DAWMAY IN RIO DE JANEIRO

THE FUTURE of Mr Dilson Funaro, Brazil's controversial Finance Minister, looks set to be settled this week as President Jose Sarney puts the final touches to his long-awaited Cabinet reshuffle.

A clear majority of politicians now believe Mr Funaro cannot survive the onslaught of public criticism that economists, business and unions have launched at his handling of the domestic economy.

At the weekend, senior members of the dominant Democratic Movement Party

(PMDB) were quoted by journalists as now discussing what if Mr Funaro would go, but who should replace him.

Nevertheless, there remain several commentators who believe that President Sarney may have great difficulty in finding a new minister acceptable to himself and to the party.

Moreover, while dissatisfaction with Mr Funaro's domestic policy remains high, a strong political lobby is determined that his decision to suspend the movement of firearms and explosives by Greens spokesman as "unwise". He said in the interview: "There is a series of efforts by the authorities to contain football hooliganism,

attempts to disrupt the census on May 25, the first for 16 years.

That Greens, who declared

that the police move that their

boycott was aimed at

the public prosecutor

that the census will not remain confidential and could be misused by the authorities.

The police action coincided

with signs of growing divisions

within the Greens movement

over co-operation with

established political order. A split between the radical "fundamentalist" wing of the party and the "realists" who believe in working for change within the parliamentary system, has intensified over the past few months. This reflects Greens dilemma over how to exploit their gain in popularity in January's general election, when they won 1.8 per cent of the vote.

Anti-nuclear protesters demonstrated in several large

West German cities on Saturday, above all Hamburg and West Berlin, coinciding with the anniversary of last year's Chernobyl accident.

There were demonstrations

in Tokyo, central Italy, Stockholm, Bern, the Netherlands and France.

Japanese protesters carrying

banners saying "No more Chernobyl", marched through Tokyo. Thousands of protesters

linked hands outside a power plant in Caimo, central Italy.

Polish sweep

Polish police at the weekend completed a sweep against the opposition in a bid to put the Solidarity movement off balance before May Day, which traditionally sees special church services and calls for rallies, writes Christopher Robins in Warsaw. They searched houses and detained several activists for 48 hours, confiscating leaflets and printing equipment in a number of cities, including Warsaw and Wroclaw.

Italian vote

Italy's caretaker Prime Minister, Mr Amintore Fanfani, today winds up the political debate which is expected to be followed tomorrow by a vote of confidence and the dissolution of parliament in preparation for an early general election in June, writes Alan Friedman in Milan.

India condemns air attack on Tamils in Sri Lanka

By JOHN ELLIOTT IN NEW DELHI

RELATIONS between India and Sri Lanka deteriorated sharply over the weekend in the wake of the island's recent violent violence and subsequent widespread air attacks by Sri Lankan forces on Tamil areas.

In India's External Affairs

Ministry yesterday strongly condemned the air attacks and other military measures.

A spokesman said that "senseless violence" had taken place

when India was making efforts to find a peaceful solution.

The spokesman also described

an extraordinary statement

made on Friday by Mr R. Premadasa, the Prime Minister in the Sri Lankan parliament

that his Government was not prepared to seek a political solution to the island's ethnic crisis while the "extremists" continued. Mr Premadasa had said that "any friend who now asks us to find a political solution will be considered an enemy."

India accepts that the Sri

Lankan Government has had to

take tough measures and issue

outspoken statements in order

to deter the island's Sinhalese

majority from starting a wide-

spread violent backlash against

the Tamils. But India believes

that Mr Premadasa went too far and that the confirmed air

attacks are likely to cause so

many Tamil deaths that it will

be harder to resume peace initiatives when the military offensive has ended.

India yesterday responded to his remark by repeating its call for a political settlement, and said both sides should exercise restraint.

It has been trying for more than two years to help negotiate a settlement to the ethnic

claims of Sri Lanka's Tamil minority and was starting a fresh initiative with extremist leaders in New Delhi when the latest spate of violence broke out.

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Many Soviets are worried that their country's endemic lack of disposable syringes adds to the risk of catching AIDS, Dr Kalyabin admitted.

It is not unknown for westerners seeking blood tests at Moscow hospitals to take their own disposable syringes with them, only to have them pocketed by the doctor who uses the re-usable kind on them.

The degree of compulsory testing is not clear. A new clinic in Moscow has opened for voluntary testing.

Health authorities around the country now have laboratories with special equipment, and 300 such test centres are planned by 1990.

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OVERSEAS NEWS

US and Moscow make final plays in two sets of arms talks

BY WILLIAM DULLFORCE IN GENEVA

THE US and the Soviet Union are now playing end-games in Geneva in two sets of negotiations that could start the world on the roads to nuclear disarmament and to eliminating the horror of chemical warfare.

This week the final play starts in bilateral US-Soviet talks about the removal from Europe of all intermediate range forces (INF). This week too, the UN disarmament conference will conclude a spring session at which the US, the Soviet Union and some 40 other nations have come closer than ever before to completing an international convention abolishing chemical weapons.

Soviet officials, who in the next few days are expected to place on the table Moscow's version of an INF treaty in response to the draft submitted by the US in March, say they want speedy conclusions—within 1987—in both negotiations.

More cautious US officials warn that the end-games can be protracted. President Ronald Reagan wants a summit meeting with Mr Mikhail Gorbachev in Washington later this year, to sign the world's first-ever nuclear disarmament agreement, but he has to present to the American public a deal that is demonstrably cheat-proof.

Similarly, after two confidence-building moves in which the Soviet Union announced that it had stopped making chemical weapons, and was building a plant to destroy them and the US invited Soviet experts to visit the site at which it demolishes its chemical arms, US officials emphasized last week that adequate "disincentives to cheating" still had to be built into the chemical

Nixon and Kissinger sound warning over deal

Former President Richard Nixon and Dr Henry Kissinger, the Secretary of State in the Nixon Administration and his closest foreign policy adviser, have sharply attacked the terms on which the Reagan Administration is proposing to conclude a deal on intermediate range missiles with the Soviet Union, writes Stewart Fleming in Washington.

They say they have decided to speak out jointly for the first time since leaving office because they fear that the US may strike "the wrong kind of deal" which could create a new and profound crisis of the Nato alliance in its 40-year history. They argue in a lengthy article published in yesterday's Washington Post that the intermediate range missile reductions must be linked "to the huge Soviet

verification provision in the treaty for the most stringent inspection of the other side's compliance with its terms" in the INF talks. Not surprisingly, it should be noted, negotiation of a complementing deal under which the two superpowers would retain equal numbers of shorter-range nuclear forces (SRINF) in Europe as reassurance for some Nato countries.

Last week both Washington and Moscow showed impatience with fears voiced by Nato's European members, notably West Germany, that an INF

conventional superiority" in Europe.

The decision to collaborate in such a way for the first time since Mr Nixon was forced out of the White House by the Watergate scandal is a further sign of the growing concern among an influential body of US arms control experts about the proposed deal.

It follows a statement by Senator Sam Nunn, the Democratic chairman of the Senate Armed Services Committee and the most influential military expert on Capitol Hill, calling for the insertion of a proposal to retain an intermediate range missiles of "appropriate national interest" clause. Sen Nunn is reported as saying that the treaty should include a provision allowing the US to abrogate it if the Warsaw Pact maintained its current

weapons convention.

Verification—provision in the treaty for the most stringent inspection of the other side's compliance with its terms—is the cornerstone of the outcome of the US in the INF talks. Not surprisingly, it should be noted, negotiation of a complementing deal under which the two superpowers would retain equal numbers of shorter-range nuclear forces (SRINF) in Europe as reassurance for some Nato countries.

An earlier move had been Mr Gorbachev's decision in February to uncouple the INF treaty from agreement by the US to

edge in conventional forces.

The Washington Post reported yesterday that the Soviet Union launched a new arms control initiative during the visit to Moscow earlier this month of Mr George Shultz, the US Secretary of State. It said Moscow had proposed a meeting of top military officials to confer on the interpretation of the 1972 Anti-Ballistic Missile Treaty.

The Administration is expected shortly to discuss the results of its latest review of the terms of the treaty.

It has previously unilaterally reinterpreted the treaty in a way which is seen to be designed in part to permit broader testing of Strategic Defense Initiative technologies. Administration critics charge that this broader interpretation of the treaty fundamentally weakens

limits President Reagan's Strategic Defence Initiative (SDI) to research and not to deploy weapons in space.

On March 4 the US responded by tabling a draft INF treaty providing for verification and agreeing to remove an unagreed but equal number of shorter-range missiles on each side. Effectively this would have called for the Soviet Union to destroy missiles and for the US to build up its shorter-range arsenal to the agreed level.

Removal from Europe within five years of the 270 Soviet triple-headed SS20 missiles deployed against Western Europe and of the 108 Per-

shing 2 and some 200 cruise missiles stationed there by the US as part of a planned build-up to 572 missiles by the end of 1988 is the agreed basis of the INF treaty.

Provisionally, it is also agreed that INF systems worldwide should be abolished within one 100 warheads each in Soviet Asia and on US territory, although the US would still prefer the total elimination of INF arsenals.

In response to the US demand for equal "constraints" on shorter-range missiles, Moscow's draft text is expected to offer to remove in the signing of the treaty the 42 SS23 and

SS12/22 missiles deployed in Czechoslovakia and East Germany, to eliminate the 180 SRINF weapons deployed against Western Europe and to negotiate the global elimination of missiles in the 500 km

category.

The US is insisting that the treaty should give neither side the right to veto a request to inspect compliance with its terms. Washington also wants the treaty to provide for a limited number of challenge inspections of other nuclear weapons facilities that those scheduled for destruction under the treaty.

US officials are not sure how the Soviets envisage the timing and conditions for the SRINF cuts in Europe and the link between the INF treaty and its negotiation, and global SRINF elimination. However, Moscow is apparently not insisting that the T2 West German Pershing 1A missiles, whose warheads are under US control, should be included in an SRINF deal.

Nakasone to make fresh attempt at tax reform

By Our Tokyo Correspondent

MR YASUHIRO Nakasone, the Japanese Prime Minister, will attempt to introduce a new tax reform plan within a few weeks, and he is demanding that the current legislative session be extended by up to three months to get it through.

The move, conveyed to party leaders at the weekend, is being interpreted in Japan as part of a desperate attempt by Mr Nakasone to restore his political power and prestige following the Government's humiliating withdrawal from the Diet last week of its unpopular sales tax proposal.

The Prime Minister may also hope to use his official visit to Washington starting on Wednesday to reinforce his battered image of reform, although he is going at a time when it will be difficult for his friend, US president Ronald Reagan, to provide much help.

Japan is under heavy attack from many quarters within the US Government for its huge trade surpluses and alleged one-fair trading practices.

Until Mr Nakasone's move to reopen the tax reform issue, most political analysts thought his prestige had been irretrievably damaged by recent reverses and that he would be forced to stand down soon.

Following last July's landslide election victory by the ruling Liberal Democratic Party (LDP), party leaders gave Mr Nakasone an unusual one-year extension to the two-year term he had already served. However, his popularity and that of the Government have plummeted in recent months because of widespread criticism of the plan to introduce a 5 per cent sales tax on most goods and services.

The LDP's heavy losses in local elections two weeks ago emboldened opposition forces, leading to last week's debacle when the opposition successfully blocked passage of the Government's Budget until the sales tax plan was withdrawn.

Analysts have been suggesting that party leaders might even demand that Mr Nakasone stand down before the Venice summit of seven leading industrialised nations in June, rather than allow him to complete his extended term at the end of October.

Trade ministers emerge from summit more optimistic about easing tension

BY IAN RODGER IN KASHIKOJIMA, JAPAN

TRADE MINISTERS of the significantly expanded industrialised economies emerged from a weekend of meetings at this Japanese seaside resort, 250 miles west of Tokyo a little more optimistic than when they began that trade disputes would be resolved soon and amicably.

They were particularly optimistic about progress in agriculture after commitments from the European Community and Japan to reduce their barriers. Hopes were also expressed that the huge Japanese trade surpluses would soon decline

expanding trade and solving disputes under international rules.

Mr Clayton Yeutter, the US trade representative, suggested that an important result of the meetings was that the four improved their personal relations and this would lead to better policy co-operation in the future.

At this was some distance from the opening session on Saturday when Mr Yeutter and the EEC trade commissioner, Mr Willy de Clercq, sharply criticised the Japanese for their persistent trade surpluses and

their failure to match commitments to reform with action.

According to an EEC spokesman, the two warned that the time for talking was over. The surpluses had to drop quickly if they were not to cause serious repercussions in both the EEC and the US.

Mr Yeutter was reported to have said that the US needed to have made progress before Saturday when the Senate was expected to vote on an omnibus trade bill.

Mr de Clercq said the impact of the measures announced by

the Japanese would take time to be felt, "but there is no time: the house is burning."

The Japanese were prepared for the attack and tried to demonstrate they were making their best efforts to expand domestic demand and restructure the economy. Mr Tamura outlined a \$3,000bn (\$21.6bn) package of stimulus measures for the economy that his Government will approve formally tomorrow.

However, he acknowledged at the closing press conference that the world's financial markets had lost confidence in economic policy statements.

"In the past, we have announced policies, but when it came to the action required, it was done in a way that satisfied no one," he said.

"From now on, when we announce something, it has to be accompanied with action. We too need credibility to gain confidence."

During their meetings, the ministers discussed the forthcoming round of trade liberalisation negotiations—Uruguay, which would include agricultural

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OVERSEAS NEWS

Cairo angered by PLO censure of Israel pact

BY TONY WALKER IN CAIRO

Egypt HAS reacted angrily to a resolution of the Palestinian movement in Algiers condemning Cairo's 1979 peace treaty with Israel.

Egyptian officials are discouraging speculation, however, that Egypt will close Palestine Liberation Organisation (PLO) offices in Cairo in retaliation, though some downgrading of the relationship seems inevitable.

The Palestine National Council (PNC), the "parliament-in-exile," approved a resolution that in effect demanded Cairo's abandonment of the 1978 Camp David accords leading to the peace treaty with Israel. The resolution theoretically bars PLO contacts with Egypt.

President Hosni Mubarak of Egypt sent a strongly-worded message to Mr Yassir Arafat, chairman of the PLO, urging him to withdraw the PNC after such a resolution that it would constitute an interference in Egyptian internal affairs.

Egypt's delegation to the PNC, led by a senior foreign ministry official, was withdrawn yesterday before the resolution was adopted in protest at what was described as a "hostile debate". The PNC had been discussing relations with Egypt.

PLO radicals threatened to walk out of the PNC unless an agreement to censure Cairo was upheld. Egypt is the only Arab country to have concluded a separate peace with Israel.

Mr Arafat had tried to secure a milder resolution, but gave ground when the Damascene-based radical groups threatened to withdraw. The rounded PLO has now assumed a more radical posture following the 19th PNC. In doing so it has irritated moderate Arab states

such as Egypt, Jordan and Morocco.

The PNC abrogated an accord signed by Jordan's King Hussein and Mr Arafat in early 1985, in which the two men agreed to co-ordinate peace efforts.

The PLO decision to allow a representative of the Polisario Front fighting Morocco in the Western Sahara to address the PNC infuriated King Hassan. The Moroccan monarch ordered his officials to cease contact with the PLO.

Ibrahim Saada, editor-in-chief of the Alkhbar al-Yom, a weekly of the pro-Arafat wing of the small and divided Palestine Liberation Front.

Israel cabinet ministers said yesterday the PLO had effectively excluded itself from Middle East peace efforts by adopting hard-line positions at its meeting in Algiers.

"The meeting strengthened those of us who think the PLO and peace are mutually exclusive," the Communications Minister, Mr Amnon Rubinstein, said.

Newspaper in Cairo, said at the weekend that "Egypt will take severe action against the Palestinian leadership if the committee adopts any resolutions aimed at creating a split between the PLO and peace-loving people and their leaders."

Mr Saada, whose views reflect those of Egyptian leaders, said Egypt should drop its support for the Palestinians and "pay more attention to the problems of the Egyptian people."

The PNC, which has about 440 members, re-elected Mr Arafat chairman of the PLO's executive committee, effectively its cabinet. His re-election was greeted with a standing ovation.

Egyptian officials are highly critical of deliberations in Algiers: "They are politicising by realigning themselves, but at the expense of a rational Palestinian strategy," said one official.

Western observers in Cairo say that the renomination of the PLO is a setback to peace efforts. It will now be more difficult, they say, to persuade Israel and the United States to participate in the peace process.

An Egyptian official said the Palestinians had "gone back to square one". There was a danger, he said, the Middle East would be plunged into "another state of chaos".

Egypt restrains bank lending

By Our Cairo Correspondent

BANKS in Egypt have been instructed to limit growth in loans in the first six months of this year to 2.5 per cent of last year's portfolio to comply with understandings reached with the International Monetary Fund.

Bankers were called to Egypt's Central Bank yesterday to be told of the credit squeeze which is aimed at curtailting inflation. The meeting was presided over by Salah Hammam, the central bank governor.

Bank representatives are highly critical of the new restrictions which they say are "unrealistic". Most banks have exceeded the loan ceilings.

A foreign banker, who heads a joint venture bank, said he would have to call in some loans and review commitments. The central bank said it would hold further discussions with bankers in June on the new arrangement.

Many bankers said they would have great difficulty complying with the restrictions. It was unclear what penalties, if any, would be imposed for lack of compliance.

Egypt's banking sector is also bracing itself for the introduction of new foreign exchange regulations aimed at establishing a more realistic official rate for the Egyptian pound.

A committee representing the four large commercial public sector banks, plus representatives of joint venture banks, the central bank and Ministry of Economy will decide on a new "market" rate each trading day.

Bankers expect the rate to be close to that applying on the "free" or unofficial market in which billions of dollars are traded each year. The IMF, which is providing Egypt with balance of payments support in exchange for a reform programme, is pressing for a rationalisation of the country's multi-tiered official exchange rates system.

Egypt and the IMF are understood to have agreed to the gradual introduction of the new exchange arrangements over 18 months. The tourism sector is expected to start operating, according to the new official exchange rate when it is introduced in "a matter of weeks".

The Government, at IMF urging, wants to draw foreign exchange, presently traded in the unofficial market, into the banking system. Bankers say this will be difficult to achieve without involving black market currency dealers in the system by licensing their activities.

Kim in appeal to end violence

By MAGGIE FORD IN SEOUL

MR KIM YOUNG SAM, leader of South Korea's new opposition party, has appealed to the Home Affairs Minister for help in stemming violent disruptions of party meetings by hooligans.

The Party for Reunification and Democracy (PRD) plans to hold its inaugural convention in Seoul on Friday. Efforts by local party committees to hold preparatory meetings have been broken up by mobs of youths wielding clubs and steel pipes.

The party headquarters in Inchon was set on fire and a number of people have been injured. Police were reported to be investigating the cause of the violence yesterday after newspaper editorial condemned it. The PRD has linked the ruling party to the hooligan's activities, a charge it denied.

The party has faced several other difficulties in its first two weeks. Its co-leader, Mr Kim Da Jung, has been placed under house arrest and allowed no visitors. Sixty party members have been charged with a number of offences ranging from forging promissory notes and tax evasion, disseminating anti-government propaganda to terrorism, subversion and incitement. Students have been arrested.

Although the alleged offences are said to have occurred years ago, the parliamentarians risk losing their seats in the National Assembly if they are found guilty.

The party has been denied access to meeting halls large enough to hold its convention and has suffered biased coverage on television over the hooliganism, say party leaders.

Efforts by the party to collect funds from supporters have been set back by the technical ruling of the central election management committee, which oversees political fund raising.

The PRD was formed by the

two Kims two weeks ago when they and 78 supporters resigned from the New Korea Democratic Party.

Several days later President Chun Doo Hwan said in a nationwide broadcast that he was suspending negotiations on the advance of the constitution until after the Seoul Olympic Games in September next year.

Chun, who leads the ruling Democratic Justice Party, has promised to step down at the end of his term in February next year. The DJP plans to hold its annual convention to choose a presidential candidate in June. At present, Mr Roh Tae Woo, deputy leader of the party and vice president Chun, are leading general opinion in the likely choice.

The opposition intends to boycott the election, which will be held under the old electoral college system.

Malawi troops in Mozambique, says Chissano

By VICTOR MALLETT IN MAPUTO

MOZAMBIQUE'S President, Mr Joaquim Chissano, has condemned the resurgence of Malawian troops in the country, a development which further broadens the international dimensions of the 11-year-old conflict between his Marxist government and rebels of the Mozambique National Resistance (MNR).

Already there are more than 6,000 Zimbabwean and Tanzanian soldiers and hundreds of East Block advisers helping the Government to fight the MNR guerrillas and defend transport routes from Mozambique ports to the African hinterland. Next month Britain is stepping up its military training programme for Mozambican officers at a camp in eastern Zimbabwe.

The 47-year-old President, in an interview with the Financial Times ahead of his visit to Britain on May 6, said the Malawians were helping protect workers repairing the railway line from Malawi to the Mozambican deep-water port of Nacala. The port has been cut off by the war but could take months to repair.

Mr Chissano, who became President after the death of President Samora Machel in an air crash last October, declined to say how many Malawians were inside his country. He said relations had improved markedly since last year, when Malawians and white front-line soldiers, some 10,000-strong, had besieged Malawi of harboring MNR guerrillas, threatened to cut off the country's trade routes.

"We signed an agreement with Malawi in December," he said. "That's what led to some Malawian forces getting involved. We have to guard people who are working on the line, as they are participating in this."

Mozambican officials believe that guerrillas of the MNR, an organisation founded by the former white Rhodesian government of Mr Ian Smith and later taken over by South Africa to

destabilise Mozambique, are still infiltrating from Malawi but apparently without the convenience of the Government.

"We did not expect that Malawi would be able to block us once the crossing of the bandits or even the utilisation of Malawian territory," Mr Chissano said.

He also expressed suspicion that the South Africans were continuing to violate the Nkomati Accord of 1984, under which South Africa pledged to stop supporting the MNR and Mozambique promised to stop helping the African National Congress fighting the Pretoria Government. "After some period of quietness we are getting information now about right-wing, anti-slavery planes in different areas, and about people speaking to the bandits," he said.

"We don't have any other source of planes here besides South Africa."

Following an influx of MNR guerrillas from Malawi towards

the end of last year and the capture there by the rebels of several towns in Zambezia province, government forces, despite being generally ill-equipped and poorly-trained, have recently registered a series of successes in the north of the country, recapturing towns and regaining control of the coastline. The MNR has increased its operations in the south, occasionally attacking vehicles on the roads from Maputo to South Africa and Swaziland.

Although welcoming military aid from the front line states and other sources, President Chissano ruled out the possibility of a United Nations force to keep peace in Mozambique and rejected the idea of a peace or a ceasefire with the rebels who have devastated the country and left millions at risk from starvation.

"In this kind of war the UN forces would not know even where to stand. There are no demilitarised zones, there's no frontlines," he said.

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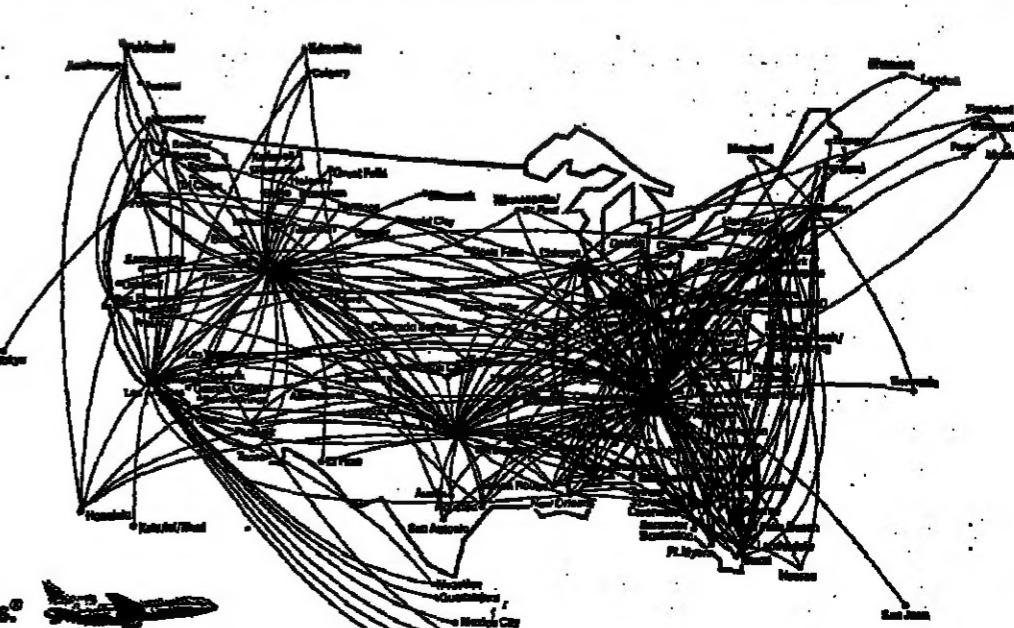
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restrains
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lending

which
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hold-ups?

OVERSEAS NEWS

EEC clamp on Japanese cars

BY IAN RODGER IN KASHIKOJIMA

THE European Commission wants the Japanese car industry to reduce its exports of cars to EEC countries this year from a previously agreed level.

Mr Willy de Clercq, the EEC Trade Commissioner, said at the weekend that Japanese car shipments to the EEC rose 22.5 per cent in volume in the first quarter of the year.

"It is very worrying," Mr de Clercq said at a press conference

during the quadrilateral trade ministers' meeting at Kashikojima.

He said Japanese officials had assured him that the surge in the first quarter was a temporary phenomenon. Companies were rebuilding their stocks after curtailing shipments late last year to keep within the levels called for in a voluntary restraint agreement (VRA).

However, Mr de Clercq said the commission felt the VRA was no longer suitable, partly because the EEC car market was expected to decline by 3 per cent this year compared

with a 6 per cent growth last year.

He pointed out that a 10 per cent increase in Japanese car sales in Europe would amount to roughly 100,000 units, which was more than two times the total annual sales, 40,000 units, of EEC cars in Japan.

Consequently, the EEC was asking Japanese producers to moderate their car exports to Europe.



De Clercq car

Strong yen encourages Japanese to travel

By CARIN REPPERT IN TOKYO

THE YEN'S appreciation may be putting the odds under Japan's economic growth but it is causing an unprecedented boom in one area which should please the country's trading partners—overseas travel.

Nearly 250,000 Japanese tourists will leave Japan this week for the annual Golden Week holidays. The Japan Travel Bureau says this will be the largest spring confab on record, thanks to the strong value of the yen and the increasing tendency of young Japanese to take their holidays.

The JTB survey shows that the average Japanese tourist will squeeze his annual holiday into six days but spend nearly \$2,000 (£1,204) in that time. This figure does not include money spent on meals or the two top-rated Japanese holiday pastimes shopping and golf.

This year, however, shopping will probably take precedence. The effects of the high yen has yet to be passed on to Japanese consumers at home, so the only chance for them to feel truly rich is to shop abroad.

Most of this week's travellers are headed for Asian or American destinations.

South Korea unveils \$2.6bn plan to cut trade surplus with US

BY MAGGIE FORD IN SEOUL

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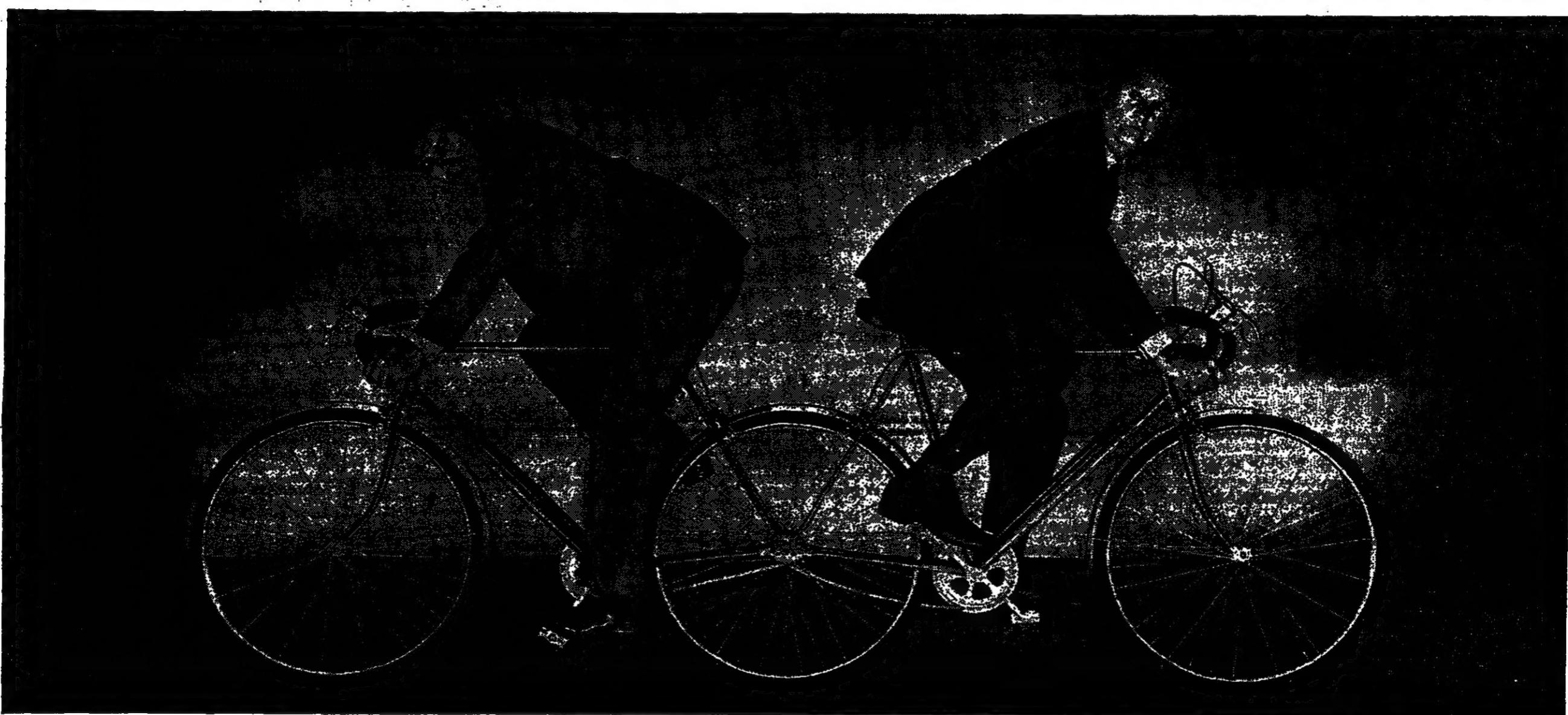
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THE MONDAY PAGE



JOHN LLOYD

A BLACK Labour parliamentary candidate makes a speech in which she says the Labour Party is racist and that she is the only one in representing black people. A white trade union leader criticises the Labour leadership as waspish.

That reasonable, indeed, inevitable demand means that these politicians will wish their power base to be wholly within the black community — as Mr Atkin was drunk enough to say — cannot convince me to perform the balancing act which is required of any candidate. Mr Atkin is black, first and last. Whatever Labour's National Executive decides will be her fate at its meeting on Wednesday.

That position makes her philosophically at odds with Labourism, as much as it would with Conservatism or Liberalism or Social Democracy. Most non-racist whites — broadly defined as those who wish to see full citizenship rights guaranteed to all British people of any colour — would probably think that the advancement of black people within the political structures should incur "natural" or other political establishment gradually embraces new recruits. It is an integrative model of a multi-racial society which most white liberals, of any political tendency, are reluctant to give up.

But if it may be impossible to sustain, The radical blacks are at best wary of white liberals, especially where they bear the gift of political power within established structures that is generally seen as condescending. They do not like white anti-

racism much either: that looks as though those who already possess political power are simply smirking at another constituency which should belong to the black leadership.

If these black radicals will not follow the white liberal/integrative model, it is probably inevitable that they will seek an alternative produces a separate political movement. Such a movement would have a limited constituency. It would probably not be able to speak for the majority of those of Asian descent as well as Afro-Caribbeans. Most of all, many within the community hold to the integrative model and would be reluctant to see it challenged.

But such an organisation would be able to represent the separate demands of black people in a way in which party candidates cannot. It would be free to press the "black case" without inhibition — but also without the protection of party. Black politics would meet white politics directly — and would get a much more realistic sense of what was possible and what was wished.

The Labour Party has tried to keep black radicalism within the "Labour Family". But because such radicals reject integrationism, they form black radicals; and because black sections are allowed blackness before they are about Labourism, they cannot produce policies which the Labour Party can accommodate. Hence the rump and hence the emerging split within the black sections.

Hence, too, the irritation of trade union leaders like Mr John Edmunds of the General Municipal and Boilermakers Union, who last week told a London audience: "I'm not a racist, I'm not a black person, I'm not a member of the Labour Party, but I am a trade unionist." Such a development is far from trivial. Indeed it speaks to the core of left politics. Nor, just as it is likely that the black community will see an increasing attraction in independence from the Labour Party, especially if Labour is again in opposition after the next election.

Already unions of the right — like the engineers and electricians — play little part in the inter-party processes and in the Trades Unions for Labour organisations. The

three big general unions — Mr Edmunds's, the transport workers and the public employees — will be bound to reduce their financial assistance to the party after an adverse election result. A third Tory union would see them competing for members in the marketplace, with little reference to the Labour Party. The decoupling of the two wings of the movement, so fervently wished by Mrs Thatcher, will go much further.

In that way we can see both Mr Atkin's and Mr Edmunds's speeches as expressions, albeit only partly conscious ones, of the single point of view. She, in expressing her allegiance to black, as against the residual class politics of the Labour Party, foregrounds a separate black political formation. He, in publicly complaining of the unions' reticence to the fringes of Labour strategy,

The author is editor of the New Statesman.

INTERVIEW

Lord of lords

A. H. Hermann meets Lord Hailsham, at 79, the Cabinet's elder statesman

LORD HAILSHAM, his High Chancellor, has his official residence in the old part of the Palace of Westminster. You enter through the Lord Chancellor's gate, get a pass from a constable across a sword and are ushered into a shabby office, plain sides and secretaries. Lord Hailsham sits next door in a big room with a view, cluttered with furniture, books and memorabilia.

He sits firmly behind a huge desk, with two sticks at his side, massive, immovable. "Put your black box here and don't sit in that deep armchair, you couldn't reach it from there!" Then he leans back and waits for the first question.

Rhetoric, perfected by constant repetition, seems to be an essential part in the armoury of a Lord Chancellor. It is needed to paper over the contradictions of an office which is not only older (and better paid) than that of the Prime Minister but also more ancient than Parliament, dating from before the Norman Conquest. Indeed, with a father who held the office twice before him and a great-grandfather who was the last chairman of the East India Company, Lord Hailsham adds a dynastic dimension to the scene.

As Lord Chancellor, he is the Keeper of the Queen's Conscience and, indeed, I have heard him preaching about law and morality in St George's Chapel at Windsor, followed by a somewhat sceptical analysis of the problem by Prince Philip. Sitting on the Woolpack, he presides over the House of Lords, not in the withdrawn manner of the Speaker of the House of Commons, but intervening in the debates on behalf of the Government, of which he is a principal member.

From time to time, he presides over the judicial committee of the House of Lords, the highest court in the land, and some of his judgments change the law to an extent normally reserved for parliaments. He appoints magistrates and judges — or proposes them for appointment by the Queen — and has in his patronage more ecclesiastical livings than the Archbishops of York and Canterbury together.

The accumulation of great offices in one hand was the making of Roman emperors

PERSONAL FILE

1907 Born Quinta Hogg, grandchild of Victorian philanthropist of that name, and son of first Viscount Hailsham; educated Eton and Christ Church, Oxford. In class honour in Modern History and Greats.

1932 Called to Bar.

1936 Entered parliament as Conservative MP, Oxford City.

1941 Wounded while serving with Rifle Brigade.

1945 Appointed Under-Secretary for Air.

1950 Member of House of Lords.

1954-64 Ministerial appointments included First Lord of Admiralty, Minister of Science and Technology, Lord Privy Seal, Leader of the House of Commons.

1963 Resigned side, returned to Commons.

1970 Lord Chancellor and created life peer.

"The basic function of the Lord Chancellor is to protect the independence of his position. Don't forget that his position is that of the Queen's Conscience and, I suppose, of St George's Chapel at Windsor, followed by the application of logic. He is supposed to be a logical rationalisation of common law.

Would it not be possible to make at least the statutes more intelligible? "I wish that were possible, but once you have got the rules of construction which constrain an English lawyer, I don't see how the parliamentary documents can be simpler. The point lies rather in our constitutional system."

This rather special pleading does not explain how the judiciary is kept separate from the executive when the Lord Chancellor is both a member of the Cabinet and a top judge. But Lord Hailsham has a ready answer: "If you once got to the situation where the Lord Chancellor ceased to be a member of the executive, it would only be a matter of short time before the Prime Minister of the day made a no-good lawyer Lord



Admiral Astor

Chancellor, and that is the one thing that must not happen if this job is going to continue."

Would not a ministry of justice be a better solution, also of the appalling problem of incomprehensible statutory drafting? "God forbid that the Lord Chancellor's Department should ever become a ministry of justice. That would conform to the European pattern to include prosecutions and prisons and things like that which would be anathema to any Lord Chancellor."

He says that the British system is a better survivor, he thinks his office should have a bigger say in criminal procedure and hopes that the new centralised prosecution service, under the Attorney-General, will sooner or later revolutionise criminal law.

Lord Hailsham views the English constitution and law as biological phenomena, which grow and decay in their own time and cannot only be harmed by the application of logic. He also is opposed to a logical rationalisation of common law.

Would it not be possible to make at least the statutes more intelligible? "I wish that were possible, but once you have got the rules of construction which constrain an English lawyer, I don't see how the parliamentary documents can be simpler. The point lies rather in our constitutional system."

Could one make the legislative process more efficient? "My own guess is yes, there is room for a change in jurisdictional procedure. If I were starting afresh, I would look at the possibility of introducing to our system what the French call *travail préparatoire*, that is to say that before the thing is actually brought to a public hearing, one could examine at my rate of speed the social purpose behind the proposed piece of legislation. So why did he turn to it only recently?

"Well, it is only fairly recently that I had any opportunity to do something about it. In a particular job one is a politician and fighting a political battle. When one becomes Lord Chancellor, one has, of course, to realise that this is the last important office of state. One will never hold — nor, at the same time, be in the position of being able to influence the legal system."

Then, the measure for reform, for a fairer and cheaper disposition of disputes, comes with the desire to go into history as a reforming Lord Chancellor. A stream of consultation papers produced by an advisory committee on civil justice, presided over by a businessman, is urging rationalisation of courts, culling of long speeches, cards on the table, greater control to be exercised by the judge over the trial and its preparation.

"Well, I think we've always got to go gently because you've got to carry the profession and the judiciary with you. As Lord Campbell, one of my more famous predecessors, said, law reform is by consent or not at all. One has to tread pretty gently and avoid confrontation if one can."

Lord Hailsham will be 80 this October but feels full of beans. Will he want to continue in office after the election? "That will depend on Mr Thatcher." What would he do if he did retire? "He does not know. What would he like to do? He does not know either. That sounded very sincere. People who are born into politics can not imagine there is life outside."

THE RATING
Society & Watchdog

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ISSUE.

Heysel: Court may be wrong

EXTRADITION

EXTRADITION is a highly technical branch of law, and inevitably so. Any state faced with a requisition from a foreign state to hand over a person accused of crime (in particular, one of its own nationals) must ensure that adequate safeguards before it will despatch a fugitive found in its territory to trial abroad. The process of extradition is moreover complicated by the fact that it is partly administrative and partly judicial.

Those who have argued that the decision of the High Court in the Heysel Stadium case (when 38 Liverpool Football Club supporters were granted writs of habeas corpus) was a technical defeat in the Anglo-Belgian extradition proceeding should be circumspect about assuming the authorities responsible for the failure. Indeed there are strong grounds for thinking that the High Court was right, and that the forthcoming appeal to the House of Lords will reverse the decision of the Chief Metropolitan Magistrate who committed the supporters to custody to await surrender to the Belgian authorities.

By September 12, 1986 all 26 supporters had been arrested on the authority of warrants issued in response to a requirement of the Home Secretary. Before the lapse of three months there were in existence two separate sets of statements. The first was the written material, consisting of video recordings and photographs. This material was judicially certified as accurate and was authenticated by the relevant Belgian authorities. In that form it qualified as admissible evidence, before the Chief Metropolitan Magistrate.

There is a provision in the Extradition Act 1976 which, exceptionally in English criminal proceedings, permits depositions, properly authenticated, to be admitted as evidence. The video recordings were insufficient to establish a prima facie case against any of the 26 supporters. What was needed was some evidence linking the individual Liverpudlians to the deaths of the 39 persons (mostly Italians) crushed under the wall which collapsed when trapped Juventus Football Club supporters stampeded after Liverpool fans invaded their section of the stadium.

The High Court held that while the Belgian evidence was admissible andmissible on December 12, 1986, the English evidence was only contingently admissible on the terminus date for presenting the evidence. The Belgian police officers involved in the riot at the stadium were not admissible on that date.

Given the approach of the two judges in the High Court to the meaning of Article V of the treaty — that it was a matter of construing the language according to English canons of statutory construction — the High Court could not be faulted.

A bilateral treaty, which will have been expressed in the languages of English and French, is not susceptible to exclusively English methods of interpretation.

Since the process of extradition involves, both initially and ultimately, the executive branch of government, the "presentation of the evidence" is not to a court of law, but to the relevant public authority, namely the Home Office in the case of this country.



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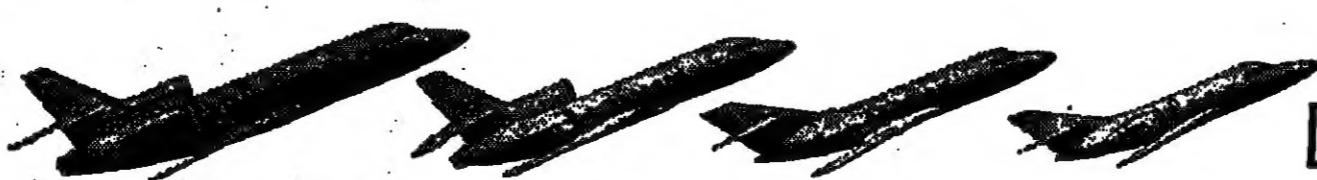
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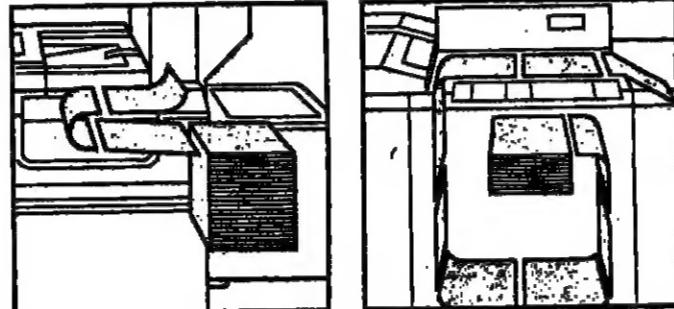
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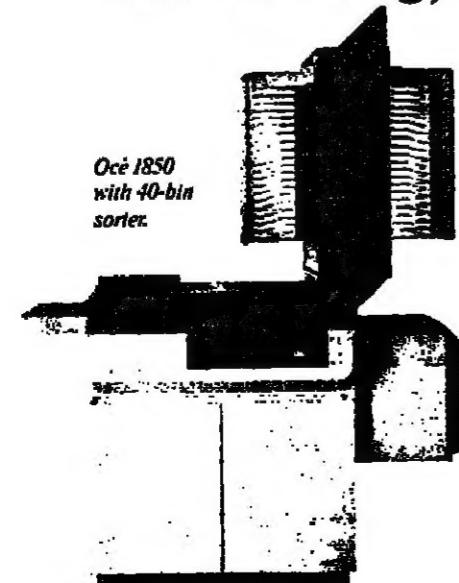
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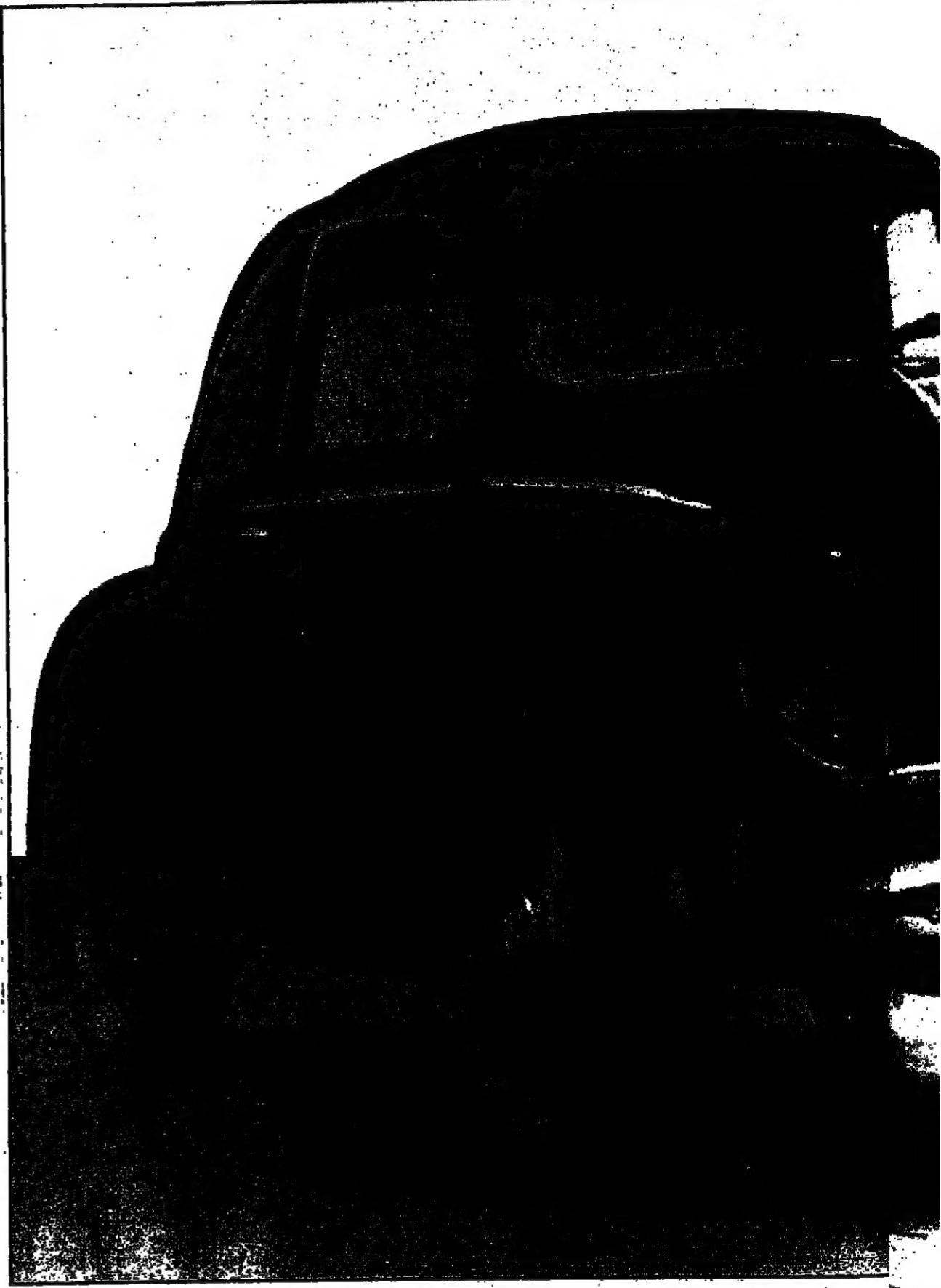
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Another reason is our clean toner-transfer system. Most copiers use a powerful electrostatic charge to make the image "jump" to the paper.



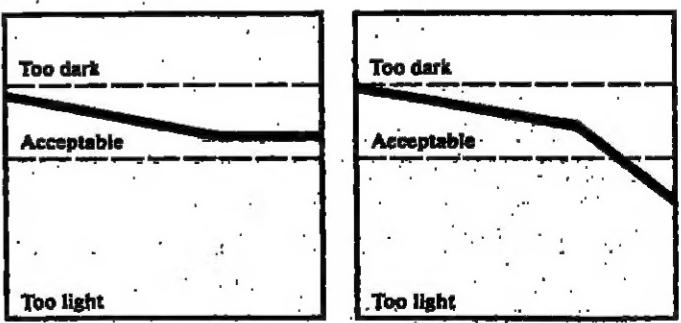
That causes those toner spots and dulls the sensitivity of the photoconductor.

Océ copiers print the image cleanly onto the paper from a smooth silicone belt.

On top of that, Océ's Automatic Background Compensation adjusts the exposure to give you perfect copies every time – even from photographs and tinted originals.

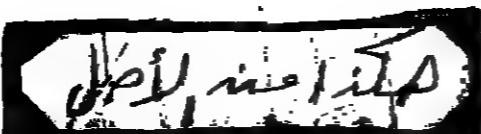
This copy quality is consistent over time, too. In most copiers, quality fades as the developer ages. The Océ process doesn't require developer.

Nor does it use fuser oil, so your transparencies will be clean and free from streaks.

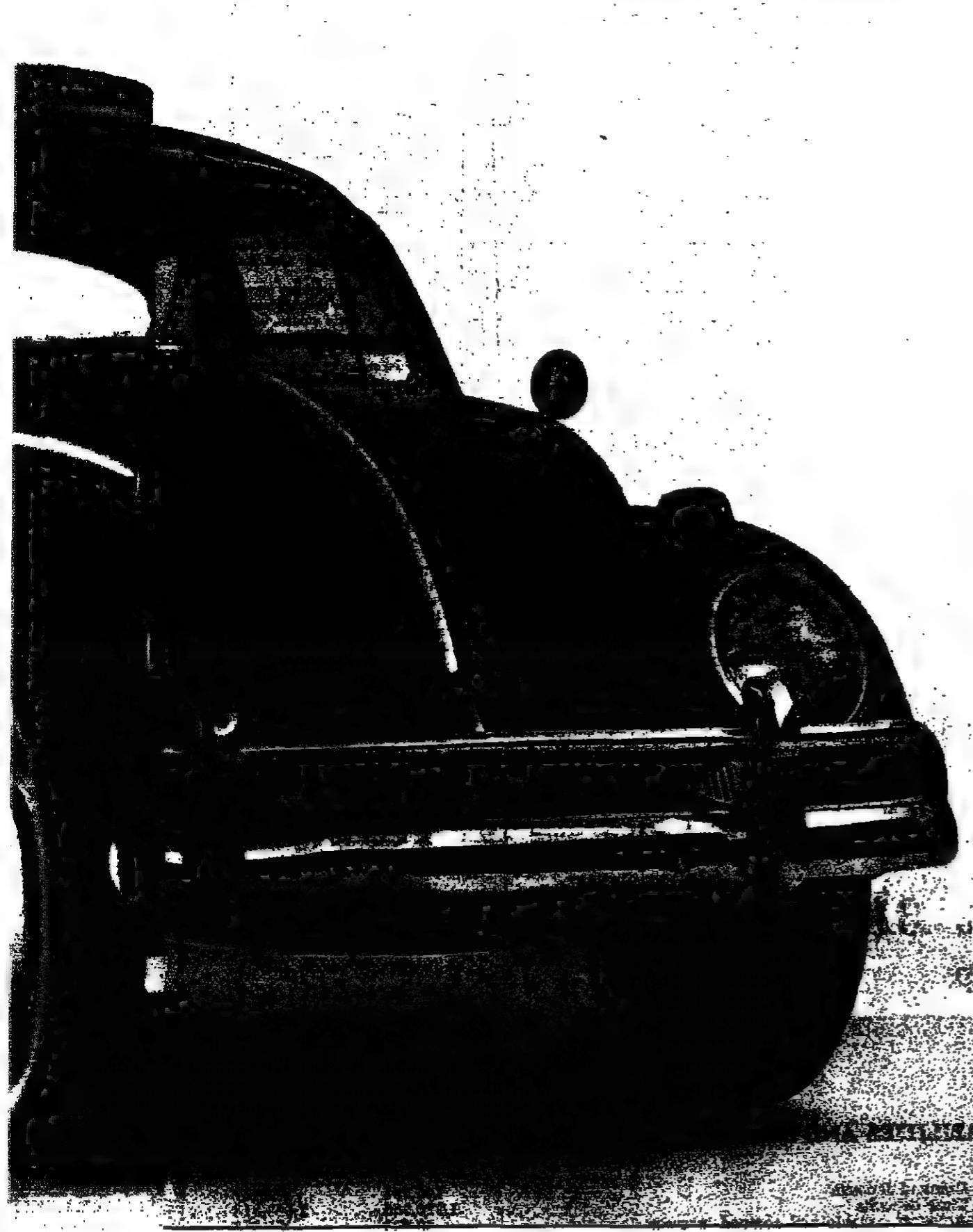


Océ doesn't use developer. Quality stays high (left). In most copiers, quality falls sharply as developer ages.

[Small note]



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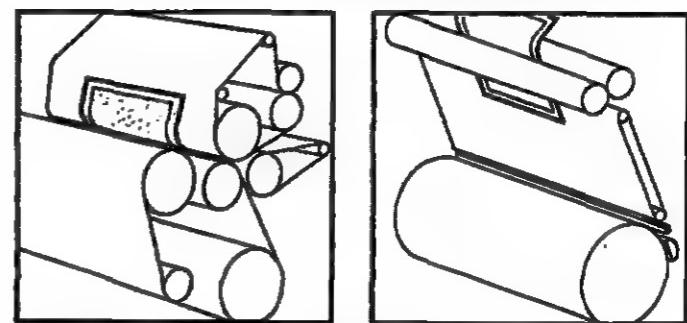
You'll save on paper, too. Océ copiers print just as well on low-cost paper.

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Toner Transfer and Fusing system (left) prevents toner spots, and helps Océ run cooler and cleaner.

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BALANCE SHEET

June 30, 1986 and 1985
(Expressed in thousands of US dollars)

ASSETS

	1986	1985
Cash and due from banks	46,405	43,425
Time Deposits	1,333,001	1,318,158
Trading securities	—	—
Investments:	105,000	—
Marketable notes and bonds	50,834	56,062
Equity participations	95,620	57,634
Loans and advances, less provision	556,075	621,759
Accounts receivable and accrued interest	31,268	29,363
Property and equipment	28,950	35,407
	2,247,153	2,161,811
Customers' liabilities under credits, guarantees and acceptances	504,650	399,774

LIABILITIES AND SHAREHOLDERS' EQUITY

	1986	1985
Demand deposits	176,891	192,957
Time deposits	1,770,528	1,669,313
Accounts payable and accrued interest	53,530	51,688
Proposed dividends	7,500	12,000
	2,002,756	1,925,958
Total Liabilities		
Shareholders' equity:		
Share capital	150,000	150,000
Statutory reserve	32,524	30,751
General reserve	60,916	55,049
Retained earnings	897	53
	244,337	235,853
Total shareholders' equity		
Liabilities under credits, guarantees and acceptances	504,650	399,774

STATEMENT OF INCOME AND RETAINED EARNINGS

For the Years ended June 30, 1986 and 1985
(Expressed in thousands of U.S. dollars)

EXPENSES

	1986	1985
Interest expense	115,742	157,906
Administrative and general expenses	19,216	20,644
Net income	18,388	17,997
	153,346	196,550

INCOME

	1986	1985
Interest income	132,314	182,249
Income from investment	5,941	5,754
Commissions, fees and other revenues	15,091	8,547
	153,346	196,550

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UK NEWS

Minister to meet police, army over IRA bombing

BY OUR BELFAST CORRESPONDENT

MR TOM KING the Northern Ireland Secretary, is today meeting police and army commanders to examine the apparent security lapses which surrounded the murder on Saturday by the Provisional IRA of Ulster's second most senior judge.

Mr King said he wanted to look very hard at the security question raised by the IRA's ability to detonate a 600lb car bomb in sight of a border security post, killing Lord Justice Sir Maurice Gibson, 78, and his wife, Cecily, as they returned by car from a holiday in France.

Speaking on BBC radio, Mr King said he would look at how details of the judge's movements had become known to the terrorists. He would also examine the security patrolling of the main Belfast-Dublin road close to the border.

Todays security talks will also consider a recent rise in IRA activity which has left eight people dead in a week. On Saturday night, gunmen shot dead Private William Gray.

The judge was escorted to the

border by Irish police after arriving in the republic on a ferry. Mr King has asked for a report which is expected to explain the whereabouts of an RUC escort which was due to meet the judge's car when it passed into Northern Ireland.

Lord Justice Gibson and his wife died instantly in the blast which turned their car into a ball of flames. Detectives were yesterday working within a sealed-off area around the scene and they believe the bomb was set off by remote control from a nearby hillside. Three Irish international rugby players travelling in the opposite direction and four women in another car were slightly hurt.

Both Mr King and Mr Brian Lenihan, the Irish Foreign Affairs Minister, criticised the claim by Mr James Molynaux MP, the Official Unionist Party leader, that there was also overlooked by two army observation posts. The RUC said that the car used, which had English registration plates, was stolen last month in South Armagh.

Mr King said these remarks would only stir up hatred and distrust of the Irish police.

Nurses' pay deal fuels doubts over public spending targets

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT'S decision last week to reduce its contingency reserve by nearly £40m to meet the cost of the nurses' pay deal has fuelled doubts in political circles and the City of London that it will be able to hit its public spending targets.

The pay award has reduced the Treasury's reserve against unforeseen expenditure in 1987-88 from £3.5bn to £2.1bn within less than a month of the new financial year. At the same time last year the reserve stood at £4.5bn, which itself proved insufficient to meet additional spending demands.

The Treasury insists that the settlement is consistent with its plans to hold overall public spending to £148.5bn over the year. It says that several trends point to the contingency reserve being adequate.

The official view is that allocations

for both local authority and social security spending are more realistic than in previous years while an upturn in inflation will not affect benefit payments until next year. Extra spending by some departments may also be at least partially offset by savings elsewhere.

Conservative MPs, however, are among those sceptical over whether the target can be met.

Even before the nurses' deal was agreed, the Conservative majority on the House of Commons' Treasury and Civil Service Committee said last week: "Past experience suggests that spending is likely to overshoot the planning total."

Last autumn the Government added some £4.7bn to its spending plans for 1987-88 in what was seen as a marked change of policy. Since then, however, a number of factors

have pointed to further pressure on the revised target.

The Treasury acknowledged in last month's budget that inflation this year would be higher than expected last autumn. The initial spending plans allowed for an increase in spending of around 2 per cent in real or inflation-adjusted outlays, but the faster pace of price rises has reduced that figure to 1.5 per cent. For 1988-89 the totals now point to a slight fall in the volume of public spending.

Higher inflation and the size of awards for both teachers and nurses have added to pressure on public-sector pay, which accounts for about 30 per cent of all spending. The Treasury's figures make no direct assumption about the level of pay awards, but settlements so far appear to be running well ahead of the Government's implied targets.

It is the second major retailing group in a week to attack the development of new shopping centres outside towns.

WEST GERMAN ENGINEERS COMPLETE LINER'S ENGINE CONVERSION IN SIX MONTHS

QE2 sets sail for 21st century

BY ANDREW PISHER IN BREMENHAVEN

THE QE2 cruise liner left West Germany in a blaze of fireworks at the weekend after a conversion operation which has extended her life well into the 21st century and made her the fastest merchant ship afloat.

Lloyd Werft, the Bremerhaven yard, returned the vessel to Cunard, the shipping subsidiary of Trafalgar House of the UK, right on schedule on Saturday, 17 days after starting what was the biggest ever contract of its kind.

"I think it's a miracle that this much work has been done in six months," said Sir Nigel Broseke, chairman of Trafalgar. The work cost DM 330m (£105m), with sterling's devalue inflating the final price in UK currency.

As Cunard took back the QE2, work was continuing feverishly to ready her for the first transatlantic

crossing this week. Boutiques were still being fitted out, plumes tuned and lights installed.

Down in the bowels of the ship, fitters and welders were hard at work, and greasy cables and pipes snaked along corridors and down stairs. The final touches will be made at sea in the next few days by the 600 workmen on board.

Workers at the German yard have put in 18-hour days and more to have the QE2 ready in time. Their union, IG Metall, gave permission for the extra hours to be worked.

Cunard received its flag back at a ceremony on board in the refurbished Grand Lounge, overlooked by this new Grand Divar, Louis Vuitton, and Fernand Boutiques.

The resident Mick Jarry Band kicked off before the ceremony with, appropriately, "This could be

the start of something big," sung by Brenda Blackman, the QE2 singer.

Cunard and Lloyd Werft kept the upbeat tone during the handover. "We did it," exulted Mr Eckhart Knob, head of the yard. "We have scolded, we have argued, we have discussed and we have motivated."

But not all was plain sailing. The sea trials took longer than expected, and some new equipment caused problems. Some yard officials blamed teething problems with electrical gear from General Electric of the UK.

Mr Knob did not single out any company, adding: "I will not blame anybody here, but if some people had done their homework better, the sea trials would have been shorter."

On Saturday, however, both sides concentrated on the QE2's future. Sir Nigel expected the investment

to be recovered in about five years through savings on fuel, manning and a rise in luxury passenger space.

With her new diesel-electric propulsion — the nine diesels came from Man of Germany and the two electric motors from GEC — the QE2 has a top speed of 33.1 knots, enabling her to cut the Atlantic crossing time from four-and-a-half days to four.

Since the QE2 — which accounts for nearly half of Cunard's annual cruising revenues of some £300m — makes most money on this route, the saving will be significant. Cunard does not, however, intend to speed up its schedule for 1987.

Cunard's large investment has extended the life of the vessel, built on the Clyde in Scotland during the late 1960s and capable of taking 1,800 passengers, by 20 years.

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Tesco to increase bid for Hillards

By Philip Coggan

TESCO, the supermarket chain, is expected to launch today an increased £200m hostile bid for the Yorkshire-based stores group, Hillards.

The RUC declined to comment on the escort, but it is understood that the police have been cautious about parking vehicles close to the border with an IRA landmine attack in 1985 which killed four officers at the same spot.

Both Mr King and Mr Brian Lenihan, the Irish Foreign Affairs Minister, criticised the claim by Mr James Molynaux MP, the Official Unionist Party leader, that there was also overlooked by two army observation posts.

The RUC said that the car used, which had English registration plates, was stolen last month in South Armagh.

Mr King said these remarks would only stir up hatred and distrust of the Irish police.

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The 8th Executive Training Programme is now open for applications from companies seeking to improve, or initiate, trading activities in Japan. They are requested to nominate bright young executives to undergo an 18 months secondment to Japan the first year of which consists of an intensive language course. The final six months are spent working in a Japanese company and observing at first hand their business methods. Interspersed are visits and seminars on the culture and commerce. The programme runs from March '88 until September '89.

Candidates will have at least two years business experience preferably with an international aspect and will usually be graduates or professionally qualified. The ideal age range is mid 20's to early 30's. Language abilities and cultural flexibility are a pre-

requisite. The company will be able to demonstrate the candidates continuing involvement with Japan upon completion of the Programme.

The EC provides financial assistance covering the majority of the direct costs involved in living and working in Japan. Companies are required to contribute towards these costs, usually in the form of the candidates travel expenses to and from Japan.

Further information on the Programme and application forms may be obtained from Ernst & Whitney Management Consultants, who are coordinating the recruitment on behalf of the Commission.

In the first instance please contact Mike Gostick at Ernst & Whitney Management Consultants, Becker House, 1 Lambeth Palace Road, London SE1 7EU, telephone 01-928 2000.

EW Ernst & Whitney



PRIORITY FAULT REPAIR SERVICE

Notice published by the Director General of Telecommunications under Section 12 of the Telecommunications Act 1984.

Proposed modifications of the conditions of the Licences granted to British Telecommunications plc ("British Telecom"), Kingston upon Hull City Council ("Hull") and Mercury Communications Ltd ("Mercury") to run telecommunication systems.

1 The Director General of Telecommunications ("the Director") hereby gives notice that he proposes, under section 12 of the Telecommunications Act 1984 ("the Act") to modify the conditions in the Licences granted under section 7 of the Act to British Telecom, Hull and Mercury ("the PTOs") to run telecommunication systems by amending the conditions in those Licences which relate to the provision of Priority Fault Repair Services.

2 The purpose of the proposed modifications is firstly to make provision, in cases where the PTO in question so agrees, for the extension of the classes of persons who are eligible for Priority Fault Repair Services, and for the charges to be paid by such persons. The second purpose is to facilitate the administration of these licence conditions.

3 The principal proposed modifications are:

A Additional Categories The Director will be able, with the agreement of the PTO in question, to determine that the

obligations to provide Priority Fault Repair Services should extend to additional categories of persons.

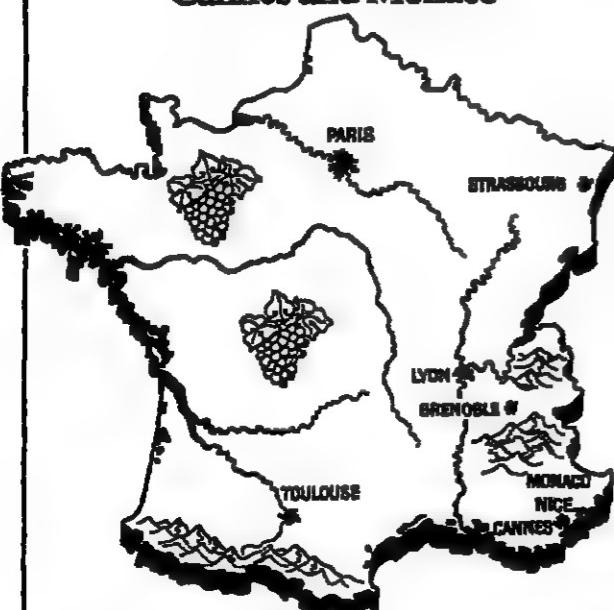
B Charges The Director will be able, with the agreement of the PTO in question, to determine that Priority Fault Repair Services provided to the persons referred to in A above should be provided free of charge, or at less than the standard rates.

C Nomination of Categories In addition to notifying individual names and particulars to the PTOs, the Director will be able to notify each PTO of classes of persons who are eligible for Priority Fault Repair Services.

D The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and are not withdrawn.

E Any persons whose interests are likely to be affected by the modifications, and who wish to make representations or objections in respect of all or any of them, should do so in writing to Mr R M Kellard, OFTEL, Atlantic House, Holborn Viaduct, London EC1N 2HG (stating their interests and the grounds on which they wish to make representations or objections) by 26th May 1987. Copies of the proposed modifications may be obtained from OFTEL (telephone 01-922 1617).

Special delivery available in the centres of Paris, Strasbourg, Lyon, Grenoble, Toulouse, Nice, Cannes and Monaco



If you have any questions regarding the FT, please contact your local office.

FINANCIAL TIMES (France) Ltd
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168 rue de Rivoli
75044 PARIS Cedex 01
Tel. 42970623 Tx. 220044

Company Notices

ACCOR

Corporation organised under French law (Société Anonyme)
Capital: French francs 1,184,388,000

Head Office: 2, rue de la Muette Neuve - 91621 EVRY (France)
Registered Head Office: Corseil-Examen N 482 326 444

FIRST NOTICE TO HOLDERS OF 7½% 1984-1989 BONDS OF FR500,000 EACH, CONVERTIBLE INTO ORDINARY SHARES OF ACCOR

ORDINARY GENERAL MEETING

The holders of 7½% 1984-1989 bonds issued by ACCOR and convertible into ordinary shares are called to an Ordinary General Meeting to be held at 27 rue du Rocher, Paris 8ème (France) on May 10, 1987, at 2pm in order to consider the following agenda:

—Approval of the shareholders' waiver of their preferential rights on the basis of the Conditions of the Bonds.

To permit the bondholders to attend or be represented at this meeting, the bonds or their deposit receipts must be deposited at least five days before the date fixed for the meeting, at the office of the bank having participated in the placing of these bonds and from whom proxies or admission cards can be requested. This meeting shall be validly held if the holders of fifty per cent of the outstanding bonds are present in person or represented.

EXTRAORDINARY GENERAL MEETING

The holders of 7½% 1984-1989 bonds issued by ACCOR and convertible into ordinary shares are called to an Extraordinary General Meeting to be held at 27 rue du Rocher, Paris 8ème (France) on May 10, 1987, at 2pm in order to consider the following agenda:

—Board of Directors' proposal to issue a clause which will amend the Conditions of the 7½% 1984-1989 convertible bonds, regarding the exercise of the right of conversion of the Bonds in case of a free distribution of the same or of certain other securities into shares.

—Bondholders' approval of this amendment to the Conditions of the Bonds.

To permit the bondholders to attend or be represented at this meeting, the bonds or their deposit receipts must be deposited at least five days before the date fixed for the meeting, at the office of the bank having participated in the placing of these bonds and from whom proxies or admission cards can be requested. This meeting shall be validly held if the holders of fifty per cent of the outstanding bonds are present in person or represented.

The Board of Directors

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AIR FRANCE

UK NEWS

Alice Rawsthorn reviews London's latest market

New forum starts shakily

WHEN the London Stock Exchange introduced the Third Market in late January, the prospects looked bright. Eight companies began dealing on the opening day and a host of new recruits were waiting in the wings for future flotation.

Three months later, the omens look less auspicious. The new forum has been blighted by the sluggish pace of turnover and a dearth of new issues. The Third Market could not look less like the lively, liquid centre for small businesses envisaged by the exchange.

Yet it is far too soon to dismiss the new forum. The Unlisted Securities Market - now so successful - suffered from similar problems in its early days. Three months is the shortest time in which to form a useful judgement of a new market's performance and prospects. Moreover, the third tier may appear lackluster, but the underlying picture is less bleak.

Nonetheless, the level of investor interest in the market has been lower than originally expected. The stock exchange intended that the new forum should attract the individual investors who have shown such interest in the small, specialist companies traded on the Unlisted Securities Market and over-the-counter market.

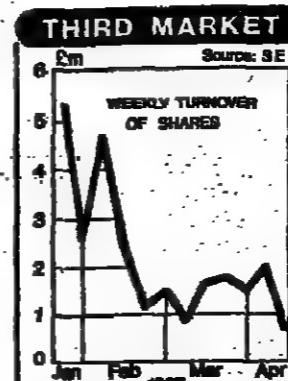
Individuals have dominated investment on the Third Market, just as the exchange intended. The only problem is that they are far fewer in number than it had hoped.

The market's busiest week was its first, when investor interest was buoyed by the swirl of publicity surrounding the launch. In that week the new forum concluded 1,163 transactions, collectively worth £5.5m. Since then turnover has slumped, reaching a nadir of 328 bargains worth just £700,000 in the last recorded week to April 7.

Thus the Third Market has attracted £2.18m of business in an average week, or £1.5m if the unusually active week is excepted. Market makers confirm that the level of interest is generally low.

The stock exchange draws

reassurance from this and says that, although the Third Market has experienced liquidity problems, such difficulties were inevitable for a forum



composed of such small, speculative stocks and should be alleviated as the market matures.

The exchange admits the scarcity of new issues is a more pertinent problem, not least because an influx of new recruits could solve the liquidity problem by stimulating interest in the market. In the approach to the third tier's launch the estimates for the number of companies trading by the end of its first year varied from as few as 70 to as many as 300.

Eight companies began dealing on the first day; two, Cordon Beach and Edenspring, have joined since; and a third, Ardmore Petroleum,

will emerge this week.

In theory, at least, there should be numerous new recruits. The growth of the venture capital industry has created a pool of new businesses which should soon be ready to go public. Meanwhile, the introduction of the financial services legislation this autumn should seal the demise of the unofficial over-the-counter market, thereby unleashing a new pool of companies on to the third tier.

Moreover, the battery of professional advisers - the stockbrokers, solicitors and accountants who, seeing new business, were so enthusiastic about the Third Market in its preparatory phase - are still hopeful. Most have now pinned their hopes on the first phase of Business Expansion Scheme companies which will emerge from the scheme next year.

There is certainly no shortage of companies interested in joining the market. Credit Suisse Buckmaster & Moore was approached by 30 would-be recruits in the first two months since the launch. It has accepted only two. The rest were dismissed: most because of poor management or excessive risk.

As Mr Peter Drouet, senior executive at CSB&M, put it: "These businesses will take rather longer to prepare for a Third Market flotation than we realised. But given time they will be ready."

London offices 'costlier than US'

By Michael Shipley

OFFICE accommodation costs in London are now higher than those in New York, according to a survey published today.

The survey, published by The Economist Publications, says that the slide in the value of the dollar has substantially increased the cost of transferring American companies to major European cities, to Tokyo.

The survey puts the cost of office accommodation in London at \$23,222, (£14,197) annually, compared with \$22,599 in New York. The European city with the second-highest office accommodation cost is Paris at \$15,965.

Lower salaries in the UK, however, mean that the total cost of running an executive office is lower in London than in New York and several other European cities.

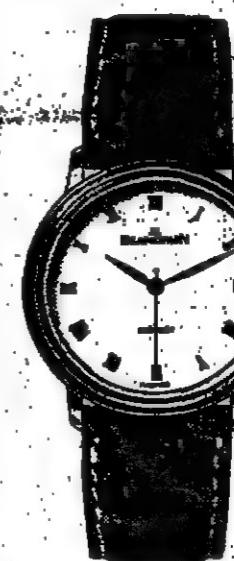
The total cost needed to run a European office is highest in Geneva, followed by Paris and Frankfurt, the survey said.

An evaluation of over 100 food and other items of daily expenditure made by expatriate executives shows that London is now 22 per cent more expensive than Washington, compared with 16 per cent a year ago.

Geneva is 12 per cent more expensive than Washington, compared with 35 per cent a year ago, while Tokyo is 13 per cent more expensive than the US capital, compared with 33 per cent a year ago.

International Transfers 1987, The Economist Publications Ltd, 40 Duke Street, London W1A 1DW, UK and Europe £25; North America \$36; rest of world £30.

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AIR FRANCE

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Watford FC has always been a club to move fast. And when they decided their new grandstand must be completed — from scratch — before the start of the football season — they chose the Norcros team to tackle it.

First, Norcros can field all the necessary skills — specifically the proven pre-cast concrete construction techniques developed by Dow-Mac. Grandstands at such famous sports venues as Sandown Park, Goodwood and Twickenham are examples of our expertise.

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without running a minute into extra time.

In fact, Norcros constructed Watford's famous new grandstand in just 100 days. Safe, durable, fire-resistant and ready for the new season's kick-off.

Our ideas and energies create growth for our many activities in building materials and in specialist print and packaging products. We are currently transforming UBM, one of Britain's major builders merchants.

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MANAGEMENT

Reed International

A three-horse race to a million dollar profit

Raymond Snoddy explains the reshaping of the UK conglomerate

THE TOP executives of Reed International, the UK publishing, paper and paint company not noted for taking gambles, have placed a serious bet on the outcome of a tense race—which of them will be first to lead a Reed division to an annual profit of \$100m.

Ron Segal, the wise-cracking and competitive American who runs Reed's US publishing interests, has no doubt that the winners—a case of champagne—will be him.

"We are going to be the first unit of Reed International to make a \$100m profit sometime in the next two years," predicts Segal. He has a clear advantage over his nearest rivals, UK publishing and Canadian paper, because of Reed's large acquisitions in the US magazine market. The US business is expected to contribute between \$85m and \$70m in the current year.

The fact that such a bet can be taken with a degree of seriousness is a small symbol of the growing confidence and spirit among management at Reed—an archetypal 1960s conglomerate that appeared to lose its way in the late 1970s and has since been through a painful process of restructuring and

rebirth. When Les Carpenter took over as chief executive in 1983 he believed the need for action was very urgent if Reed were to avoid a predatory takeover and the danger of being broken up. Both profits and share prices were low and there was a widespread perception that the parts of Reed were more valuable than the whole.

Since then Reed has pulled out of a host of businesses, including printing, national newspapers, wallpaper and building materials, and concentrated on three core areas of publishing, paper and packaging, and print

and TV. The company had been in too wide a range of businesses—the legacy of "the time when we bought everything in sight"—to invest in them all adequately, according to Carpenter.

"We really had to clean up

the act and make the company much more identifiable and make people understand what we were trying to do. We had to try to remove some of the areas where we were losing money, and areas which were capital intensive and get a better balance overall," adds Carpenter, who is now executive chairman.

The effect of cleaning up the act—a painful process that has cut Reed staff levels by more than 15,000 to 35,000 even allowing for acquisitions—and the change of direction is clearly visible in Reed's results.

In the five years to the 1985-86 financial year, Reed International's publishing turnover has grown from \$38m to \$745m, paint and DIY from \$154m to \$286m and packaging and paper from \$240m to \$746m. No less than 36 per cent of 1986's turnover—\$260m of it—was accounted for by activities no longer part of the company.

Pre-tax profits over the five-year period have risen from \$72m in 1981-82 to \$137m last year on a turnover of \$1.95bn with analysis forecasting a sharp rise to between \$165m and \$187m this year.

Luke Johnston, an analyst at stockbrokers Kleinwort, Grivens, says: "Reed has transformed itself over the past five years. There has been a tremendous concentration of assets. Since 1983 the return on capital employed has risen from 10 per cent to 20 per cent."

Tony Willis of stockbrokers Messel also believes a Reed restructuring has been a success and that the company is right to get out of the areas it did.

It is not always when the press cast it virtually complete and profits and share price have been rising that Reed has the confidence to emerge from its shell and talk about how the company has restructured itself from top to bottom. Before, because the news was mostly bad, the company said as little as possible in public.

The revival of Reed has followed closely the times of a business plan Carpenter put before the board soon after he

took over as chief executive. The strategy envisaged a decentralisation of management, cutting numbers in UK manufacturing to increase productivity and realigning the business through the phased programme of disposals and acquisitions.

The business, which had been run by three product group chief executives, was split into 10 operating groups each with a chief executive reporting directly to Carpenter.

"We did it partly to get rid of the 'diseases' of headquarters but also to get people to concentrate on the areas as well as the problems," says Carpenter, who began his career in publishing in 1950 with George Newnes, the UK publisher.

By far the most drastic changes at Reed have involved the programme of disposals and acquisitions.

First on the block was Ophams, a printing company that was losing money. It was snapped up by Robert Maxwell, the publisher and entrepreneur MP. Reed, which had 23 printing operations in 1970 now has none, the result of a growing belief in the company that publishing should be separated from printing.

The national interests of IPC came next to Maxwell for £20m. Reed looked at its high turnover and low profits and thought a third of the staff would have to go to turn it into a proper business. Reed decided it did not want to be first over the barricades to tackle the Fleet Street print

Reed also got out of paper merchandising through the disposal of Spicem, Cowan, Sanderson, the wallpaper company, went the same way — "we were neither here nor there in wallpaper," says Carpenter.

Building products was a reasonable business and making profits but was capital intensive and Reed did not see it as a cohesive business.

"I didn't think it was going anywhere and we either had to spend large sums of money making it bigger or get out of



Peter Davis (left) and Les Carpenter getting people to concentrate on the growth areas

it. I took the latter course; it was just another arm we could do without," says Carpenter. Ironically, many of the businesses Reed disposed of have subsequently done well in different environments.

On the growth side there have been large investments in modernising Reed's newspaper operations in Canada and substantial profits are expected particularly as newspaper prices have started to harden.

The company has expanded its interest in regional newspaper publishing, particularly the daily newspaper.

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"I didn't think it was going anywhere and we either had to spend large sums of money making it bigger or get out of

going to develop over the next few years," says the last director from the 1970s still on the Reed board.

Reed may have rationalised but a quick glance round Davis's office will reveal an unusual juxtaposition of artifacts. Bits of Crown paint, plastic sense bottles and packets of Polyflite are there in all their glory with racks of magazines from Reed's PC stable.

Peter Davis, like his chairman, has given up trying to discover a bogus synergy between the business and has accepted that in general publishers do not want to run corrugated paper manufacturing plants and vice versa.

However, the strange mixture of businesses raises questions over whether there is further rationalisation to come.

Carefully painted and DIY-seen—the largest remodelling anomaly within the current structure and analysts wonder whether Reed would be tempted to sell if another desirable publishing business in the US looked as if it were available.

Reed's long-term commitment to newspapering in Canada appears less than total.

"Whether in the long run we will be in paper making in Canada is questionable. We are not going to be building more paper mills—that's for sure," Carpenter believes.

Reed plans to continue buying businesses and the emphasis over the next two years is likely to be in publishing and plastic packaging. Reed's longer term ambition is to evolve into a broadly-based communications company, creating selling specialist information in electronic form as well as through the printed page.

The jury evidently thought that was wrong. But then as a Dow Chemicals executive once said: "If people perceive us to be doing something wrong, we have to change that perception."

The anecdotes come from "The Book of Business Money and Power" by Michael Kidron and Ronald Segal. There are plenty more. Which companies are smug, pretentious and cold, the smell of new leather, the odour of ease and absence of steam? Answer: International Flavors and Fragrances (IFF), ranked 458th of the top 500 US industrial companies.

There is a great deal that is entertaining in this book, but far more is sobering and alarming. But then Kidron and Segal's purpose is far from frivolous. It is to provide readers with some insight into the world of business, in their words "the dominant source of power and the most pervasive of influences in our world," a force whose "clutch muscles aside all alternatives, impeding the development of the balanced communities and communities which are essential to the continued existence of every system, including that of business itself."

Games people play in the power stakes

Michael Skapinker reviews a book which is at once sobering, alarming and entertaining

They realised, they say, that comprehensives would be impossible. But they have a fair bash at all the same, ranging over the activities of the world's largest conglomerates, the stock market, takeovers, OPEC and the diamond cartel, the black economy and corporate crime.

This is not a grey tome. It is, on the contrary, a riot of colour, with a graphic on virtually every page. It is also full of board games.

In Managerial Snakes and Ladders, for example, landing on the square which tells you that you went to business school with a Saudi prince sends you shooting up almost to the top of the board. Landing on square "45" on the other hand ("the son of the daughter of a man and nuclear rally"), sends you slithering back to square two.

Other games include Make or Break, on how to get into the Fortune list of top 50 companies. Landing on "Ceal strike strengthens nuclear lobby" helps you back.

There is another game you can play all the way through this book: trying to fathom what precisely it is that Segal and Kidron would prefer to the amoral, anarchic system they describe.

Certainly not central state planning. There is a game called Kleptocracy in which players confront the corruption and collapse of the Soviet economy. (You are a railway worker involved in a ring that smuggles gold and diamonds to Vienna in the heel of women's shoes to collect 20,000 rubles in bribes.)

The last game is a picture of a maze. Rich and poor enter by different gates. Their goal is labelled "happiness," but even if they can find their way to it, three gates, marked "business," "money" and "power," bar their way. Nowhere in this world of business, east or west, is there a shred of comfort to be found. And that, it seems, is that.

"The Book of Business Money and Power" by Michael Kidron and Ronald Segal. Published in hardback by Pluto Press, £14.95, and in paperback by Pan Books, £7.95.

Legal Notices

NOTICE TO THE HOLDERS OF THE COMMERCIAL AUTOMOBILE OUTSTANDING PAYMENT FINANCIAL INC.

NOTICE IN KIRKBY: GIVEN PURSUANT TO SECTION 12(2) OF THE INDUSTRIAL AND COMMERCIAL INVESTMENT ACT, 1971, AS AMENDED, AND SECTION 10(1) OF THE COMMERCIAL AUTOMOBILE OUTSTANDING PAYMENT FINANCIAL INC., A CORPORATION OF THE STATE OF CALIFORNIA, THE COMPANY HAS APPROVED THE SETTLEMENT OF THE CLAIMS MADE BY THE HOLDERS OF COMMERCIAL AUTOMOBILE OUTSTANDING PAYMENT FINANCIAL INC. WITH RESPECT TO THE COMMERCIAL AUTOMOBILE OUTSTANDING PAYMENT FINANCIAL INC. FOR THE PERIOD FROM APRIL 1, 1982, TO DECEMBER 31, 1983.

The Company has agreed into an Amended Settlement Agreement dated as of February 3, 1987, as amended by the Settlement Addendum dated as of March 1, 1987, and by the Settlement Addendum dated as of April 1, 1987, and by the Settlement Addendum dated as of May 1, 1987, and by the Settlement Addendum dated as of June 1, 1987, and by the Settlement Addendum dated as of July 1, 1987, and by the Settlement Addendum dated as of August 1, 1987, and by the Settlement Addendum dated as of September 1, 1987, and by the Settlement Addendum dated as of October 1, 1987, and by the Settlement Addendum dated as of November 1, 1987, and by the Settlement Addendum dated as of December 1, 1987, and by the Settlement Addendum dated as of January 1, 1988, and by the Settlement Addendum dated as of February 1, 1988, and by the Settlement Addendum dated as of March 1, 1988, and by the Settlement Addendum dated as of April 1, 1988, and by the Settlement Addendum dated as of May 1, 1988, and by the Settlement 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THE ARTS

Architecture/Colin Amery

An artist who understands how light makes space

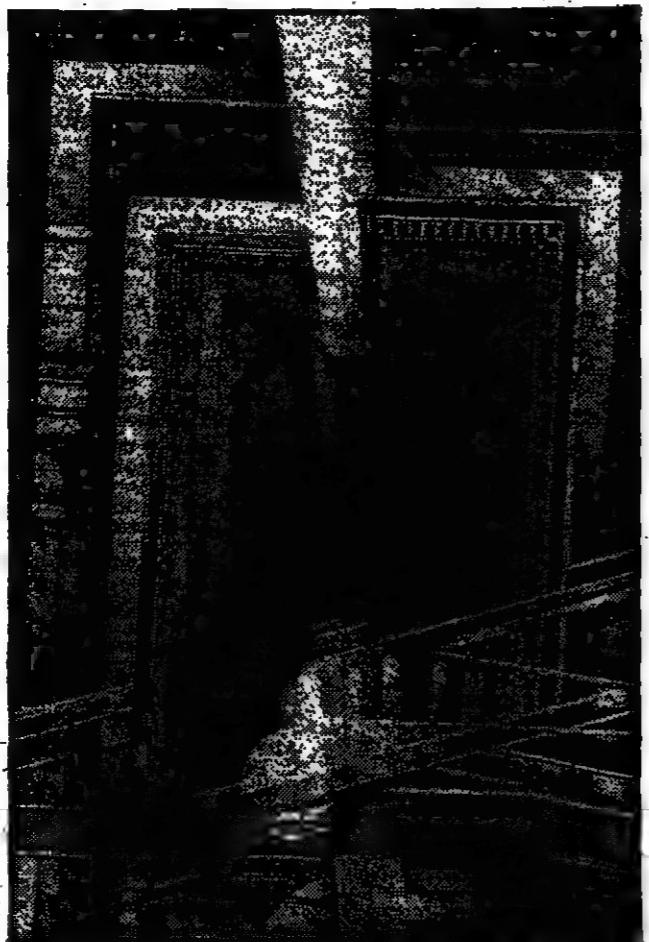
Deanna Petherbridge is one of the few artists I know who has taken the trouble to make something for herself known as her "Critic's Mask." It has a quizzical expression with one raised eyebrow, and a delicate air of faint disapproval lingering around its nostrils. I'm not certain whether she wears it to frighten off the critics (who probably deserve it) or merely to deflect the occasional barbs. Hopefully she is not wearing it this morning because this particular critic has nothing but awed praise for her new exhibition, *Temples and Tempers*, at Fischer Fine Art until May 22.

Deanna Petherbridge is an artist inspired by architecture, indeed her work is motivated by her architectural memory. Her work is intense, serious, technically dazzling and totally original.

This exhibition is of large-scale pen and ink drawings of temples in India with some examples of a more squared treatment in Calcutta. In the past much of her work has been to do with the way we perceive the geometry of architecture and the way that one system of geometry or proportion distorts or transforms when superimposed upon another. On a large scale and in a highly competent way Deanna Petherbridge uses the lines simply drawn with a technical pen, to convey the elaborate complication of architectural spaces.

Her work has moved from the concise diagrams and mandalas of a few years ago, through strong and dignified images of war and the architecture of war, to the latest series of potent interiors of the Indian sub-continent. Her work in this exhibition shows how far she has moved from war to worship — to an intense understanding of how light makes space.

It is not India that is evoked



Shakti Vijayanagar, 1985, one of Deanna Petherbridge's powerful architectural drawings at Fischer Fine Art

initially by these drawings on the walls of Fischer's London gallery. It is more a sense of powerful architectural memories — a concern with the geometric drama of structure,

as well as a conviction that the art has a living significance in India which does not exist in the West.

The artist has wisely written that Europe "is only left with

tantalizing hints of the past." In India there are no sad evocations but a strong sense of continuity and spirituality about places that in the West have been almost removed by tourism and the loss of a shared sense of community.

No one can quarrel with this artist's definition of the importance of architecture — the word is a rationalization of the aesthetic — nor with the structural paradigm for observing alien cultures and a common language for interpreting the unfamiliar.

I well remember an earlier work by Deanna Petherbridge called "The Temple as a Holy Mountain" in which a great Indian temple emerged from glass test tubes and cylinders. The sensations of fragile power — a religious strength that is sensitive and tough at the same time — were memorably indicated in that work.

These Indian pictures are darker and more sacred and strongly reminiscent of the sort of ritualistic dream that lingers after visiting Indian temples. The unease felt by Adela Quested in Forster's *A Passage to India* in the Malabar Caves is sensed strongly in these geometric observations of India by an alien.

The strictness of the architectural framework of all of Deanna Petherbridge's work is at the same time nourishing and curiously cold. The drawings are produced with a skill that appears (but clearly is not) mechanical. There is a sensation that this architecture and this geometry is not simply the product of human hands but that we are all the subjects of a giant mathematical mind.

Deanna Petherbridge's work has a lot to teach architects about the true power of geometry and the true meanings of their art.

The spread of museums has

almost become a danger to

Europe" is only left with

it has been done at all.

public health. Last week saw the opening of the new branch of the V & A, the Theatre Museum in the old Flower Market buildings in London's Covent Garden. It is architecturally a curiosity. Most of the museum is underground in the acres of basement stage space full of banalities. The above ground part is a kind of pale pastiche of a rather bad Covent Garden set of the 1950s. All the flesh-toned marble and gilding is very much one sort of English theatre and looks fine if you want that sort of *My Fair Lady* atmosphere.

The rows of little exhibition booths lining the walk through the museum are a bit like lots of Punch and Judy shows — the displays are much more static and totally silent. It seems a bit run to have a reconstruction of a fine Edwardian theatre foyer underground in Covent Garden when London has quite a few real theatres that could have done the job rather better...

The Theatre Museum is a piece of cheap nostalgia — of course being a museum it has to be very serious too — and there are lots of sober study collections and fascinating memorabilia.

The tined side of the theatre is what most people are going to enjoy and this show is so well located that it should run and run and amass lots of money for the V & A. It has an even more curious feel of the 1950s about it: all the women parts were going back to Victorian and the music hall seemed so romantic.

Anthony Holland Inglessis says that Oliver Messel or Cecil Beaton but he has brought to Covent Garden that sort of nostalgia formerly achieved only at the end of Brighton Pier. It could all have been done more stylishly but after such a long wait it is a relief it has been done at all.

More Romanticism/Elizabeth Hall

David Murray

The third of the English Chamber Orchestra's "Days of Romanticism" concerts shed no special light upon anything, but it made a pleasant Friday evening. Presumably the sponsor Nabisco thought so too. Nothing much follows from the fact that Berlin wrote his *Hush schies de Fouet* in the year of Schubert's "Great" C major Symphony, 1828; nor, if it comes to that, did the failed opera to which Mendel's Over-the-Rhine chanson du Jeune Henri" belongs had any connection to Beethoven's *Fidelio*.

It would be hardly possible to make us hear the Schubert as if with new ears, and Sir Charles Groves conducted it like someone who has heard it rather often before. It was a straight, steady performance — not slow: the *Andante* was emphatically "con moto" and Groves indulged no breath pauses, nor any kind of rubato. Successive paragraphs were carefully graded, but for a chamber orchestra performance that was a little soft playing. The nine brass instruments Schubert required made the strings work hard to compete. Mendel's quaintly charming

Jaguar sponsors CBSO tour

The City of Birmingham Symphony Orchestra and its principal conductor, Simon Rattle, are to visit Japan for the first time in June with a nine-concert tour.

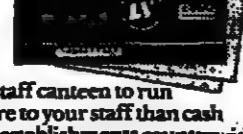
Sponsored by Jaguar, the orchestra will play in Tokyo,

Mitsudo, Nagoya, Osaka and Takatsuki with a repertoire of Brahms, Mahler, Sibelius, Britten and Japanese composer Takestuchi's *A Flock Discards*. The latter was given its British premiere by the orchestra at the 1984 Aldeburgh Festival.

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April 1987

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Arts Guide

Music/Monday: Opera and Ballet/Tuesday: Theatre/Wednesday: Exhibitions/Thursday: A selective guide to all the Arts appears each Friday.

The Stone Guest/Coliseum

Max Loppert

One of the undoubted Good Things about the current artistic regime at the English National Opera is its willingness to take on some of the alleged by-products, casualties, or hopeless cases of operatic history — and, through force of conviction and fresh, vivid craftsmanship, make a working concern of them. Dvorak's *Rusalka* and Janacek's *Ondrej* have been perhaps the greatest vindications of the effort, but there have been others.

Last Thursday the company introduced one of the milestones of Russian opera, Dargomizhsky's *Stone Guest*, to its repertoire. The result is not one of the grandstand pieces that triumphs total re-creation of familiar operatic judgments — it will probably not be demanded thereby. But it was nevertheless a performance I was very glad to have seen through.

Dargomizhsky and his senior contemporary Glinsk provided the inspiration for the wave of Russian nationalist composers of the later 19th century, a wave that reached its crest in Musorgsky's *Boris*. *The Stone Guest* was the last of his operas (it was left incomplete, and the version given after his death, 1872, bears the finishing touches of Cui and Krylov).

It is the musical equivalent of *melodic recitative*, of scenes shaped according to the dictates of the text rather than broken into predetermined number divisions, bore its first full fruit. The Pushkin play of the same name is closely adhered to, since

"tuning" it into continuous melody is carried through with visionary strictness.

The unique historical status of the work is generally agreed upon. So, it seems, is its artistic thinness, its melodic insubstantiality, its orchestral dullness and anonymity of characterization. ("Despite its interest and historical importance, the work is artistically dead," says Gerald Abraham in *A Hundred Years of Music*.)

Yet the best parts of the ENO production begin with the salutary reminder that music which looks bare and inanimate in private score study can come with unpredictable life in its proper theatrical environment.

On Thursday it was undeniable that not all of the opera surges with the excitement that fills its most famous passages — the intimations and then the appearance of the Commander's statue, which sends the whole town rushing up and down through the musical fabric. The long interviews between Don Juan and Anna (in Pushkin she is the Commander's widow) seem to drag — though this might well have been the fault of Keith Warner's production, of which more later. Only in the scene for the actress Laura (mezzo), one of Juan's names, in which the general rule of the work is relaxed to include other strophic songs, does Dargomizhsky in any way approach some of the colour and vitality for which Glinsk's works are still greatly prized.

I first encountered *The Stone Guest* at the Opéra-Comique in February 1985, and was swept away by it. That was in Russian (a work so concerned with the very shape of each word inevitably sounds best in its original language); it was given in a small theatre of ideal size for the music; the production was plain, unvarnished, intent on seeking out the "truthfulness" that Dargomizhsky and his successors declared to be their highest aim.

The Coliseum is much larger.

Too large, indeed: it is probably not the fault of the conductor Paul Daniel (also responsible, with Joan Rodgers, for the translation) that a fair amount of the simple detail of phrase and movement on which the dramatic movement depends seemed slightly but persistently under-projected (this will

surely be better counteracted at later showings).

Mr Warner, responsible for the ENO's unhappy *Rossini* last year, has with designer Marie-Jeanne Lecca contrived a striking stage box (owing to Miller-Priore, Don Giovanni currently running in tandem at the Coliseum). There is a glint about the lighting and costumes which sorts well with the general elation of the action (all characters on stage at all times, the whole work played without interval). The Laura scene goes brilliantly — Sally Burgess is sultry, witty, alluring.

Neil Howlett's Don Juan is a masterpiece of the double-to-one rushings up and down through the musical fabric. The long interviews between Don Juan and Anna (in Pushkin she is the Commander's widow) seem to drag — though this might well have been the fault of Keith Warner's production, of which more later. Only in the scene for the actress Laura (mezzo), one of Juan's names, in which the general rule of the work is relaxed to include other strophic songs, does Dargomizhsky in any way approach some of the colour and vitality for which Glinsk's works are still greatly prized.

But elsewhere there is too much fussy, busy detail; and I fear the producer has "misread" the character of the encounters between the disguised Juan (wearing Woody Allen spectacles) and the mourning Anna, played at times for clumsy near-farce. The positive beauty of face and the liquid vocal delivery of Kathryn Harries constantly threatens to restore the proper sense of the drama; but that fine stage artist Graham Clark has wholeheartedly lent himself to a facetious, bouncily bumptious account of Don Juan, and it sounds false notes here and throughout the performance (Mr Clark's top notes and soft singing sounded oddly unclear).

John Connell's Leporello, dour but not humourless, with flashes of intelligent observation, is portrayal already on the right lines.

Sandra Madgwick and LFB

Clement Crisp

Sandra Madgwick's appearance as Aurora in Sadler's Wells Royal Ballet's *Sleeping Beauty* at the Opera House on Saturday night was a singularly happy occasion. Miss Madgwick was seen slight in physique, but there is nothing small in her dancing: movement is full, generous in outline — the dance has horizons. She is a "natural" interpreter, in that she displays the logic of choreography with entire simplicity, and give sequences of movement a perfectly form for that they come alive and speak to us of the beauty of the role and of the dance itself. Thus her interpretation flows onward with a rippling momentum, like the rounded flight of a bird singing. In this lies its especial charm: as Aurora she bewitches us, and the role, with the lightness, the liveliness, of her temperament and her technique. Quick, free, joyous, it is a performance to make one smile with pleasure at the accomplishment and prettiness of its style. Sandra Madgwick is an Aurora: coming shortly: Lessing's romantic comedy of pride, love, misunderstanding and love triumphant, *Moses von Borken* (from Ovid onwards).

Finally, the Mayakovsky Theatre Company from Moscow will make its UK debut.

This year's Duke Ellington anniversary concert takes place on his birthday — Wednesday, April 26, in the Queen Elizabeth Hall on London's South Bank.

The company was last in London 10 years ago when it brought Gorky's *Summerfolk* to the NT. This latest visit, sponsored by Mercedes-Benz, has been arranged as part of the

bans and rages on the threshold of aural pain, while its cast — dressed as the locker-room — fling themselves — about the stage in a access of energy as vehement as it is purposeless. The choreography is so much athletic rodionade; the dancers are made to look limp and languid, huddled and huddled in predictable diagonals like fugitives from the parallel bars.

In an evening of musical nullities, the quietest work is Christopher Bruce's brand new *The Dream*, over which seeks to tell John Lennon's story by means of his songs as accompaniment to an emotional view of his life-style. Mat Skoog gives a tireless and highly charged impersonation of Lennon and Bruce's choreography probes into feelings, albeit hamstrung by the episodic nature of the songs and the form itself. Even so, there are images boldly suggestive of family distress, of the frenetic world of the Beatles and their fans, and of the added aspirations of the young for whom Lennon was a cult figure. There is an effective set of stretched fabric by Wes Harper, and costuming that recalls the more hideous aspects of 1980s clothes.

This weekend person by LFB has been distinguished. Carter, the established, reverent work was bleached by staging and performance. The five novelties were undistinguished. The only commodities in plentiful supply were noise and the dancers' abundant, if unfocused energies. The effect of the two programmes was meretricious. Privatbanken was the sponsor.

Annie Fischer/Elizabeth Hall

Dominic Gill

Three piano sonatas by and more subtly coloured, Mihail Schubert and Schubert's sharp minor sonata; but Miss Fischer's ability to distill the essence of a gesture, and go straight to the heart of a phrase, was unerring. At its best her playing always has this uncompromising honesty and directness, whatever may happen incidentally in the detail of the score. Her Aria was by any lights nearly perfect Schubert playing, deft, simple, pure and never sentimentalised. The finale was by turns commanding and eighty-a thrill and for all its roughness, an absolutely convincing tour de force.

Kathleen Ferrier prizewinners

Jane Watson, a 23-year-old soprano studying at the Guildhall School of Music, has won the 31st Kathleen Ferrier Memorial Scholarship — £5,000. The Decca-Kathleen Ferrier prize of £1,000 was won by Elizabeth McCormack, a 22-year-old mezzo-soprano studying opera at the Royal Scottish Academy of Music and Drama.

Arts news in brief

Festival of German Arts, London 1987.

Other participants in the season will be the Royal Dramatic Theatre Company from Stockholm who will present two plays directed by Ingmar Bergman — *Fascination* and *Hamlet* — and two plays directed by Ingmar Bergman — *Hamlet* and *Strindberg's Miss Julie* (June 10-18), and the Toto Theatre Company from Japan with Noboru and Medea (September 19-26).

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ITALY

Puccini, Teatro Regio music by Giacomo Puccini with the soprano, Grace Bumbry, accompanied by Jonathan Morris (Puccini

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US trade at a crossroads

THE EXTENT to which the US is willing to contemplate protectionist "cures" for its gaping trade deficit will be tested in two ways this week. The House of Representatives is due to debate a trade bill which, despite last minute amendments, has distinctly protectionist overtones; the tone of the debate will reverberate in the Senate and Capitol Hill. Perhaps more important, Mr Yasuhiro Nakasone, the Japanese prime minister, will be in Washington on an official visit; his talks with President Reagan should provide insights into the latest White House thinking on trade policy.

The trade discussions occur against a backdrop of great unease in financial markets. Share prices are unusually volatile and the dollar has just fallen through key support levels against both the yen and the D-mark despite substantial and concerted central bank intervention. At the same time, US public opinion seems to be running strongly against Japan and other Asian exporters.

Domestic causes

Efforts have been made to ensure that the House trade bill does not appear too overtly protectionist. This reflects the Democrats' wish to avoid being labelled the party of protection and a recognition that there are some deep-seated domestic causes of poor US international competitiveness. As in Britain, the debate about economic performance is ranging widely; prolonged low productivity and a secular deterioration in the trade account are forcing the US to face up to flaws in corporate management, inadequacies in industrial training and faults in the general education system.

An acceptance of domestic failings, however, is being coupled with a much less attractive tendency to blame foreigners for the US trade deficit. In its original form, an amendment to the trade bill proposed by Mr Richard Gephardt, a candidate for the Democratic presidential nomination, would have required the Administration to take unilateral action against countries running large surpluses with the US. If it survived "unfair" trade practices, the trading partners concerned would be

required to reduce their surpluses by a set amount each year.

The Gephardt amendment has been toned down. There is now more emphasis on the need for negotiation and less on unilateral action by the President. However, it is far from clear that US Congressmen fully accept the folly of seeking to narrow the deficit by forcing others to curb bilateral imbalances with particular countries. Such a policy flies in the face of the laws of comparative advantage that underpin efficient trade in a multi-lateral trading environment; there is no reason at all to seek bilateral balance with one's trading partners. Indeed, it is not even fair to argue that those countries running the big deficits with the US are most responsible for its overall deficit.

Underlying cause

The deficit has macroeconomic origins and is best tackled by macroeconomic initiatives. Country-by-country or product-by-product barriers would not only invite retaliation against US exports, they would be unlikely to be effective. Since they would not address an underlying cause of the deficit—the shortfall of domestic savings that makes the US reliant on foreign capital inflows—they would probably result merely in a substitution of unrestricted for restricted imports. Just such a substitution of unrestricted for restricted imports may already be being encouraged by the uneven depreciation of the dollar, as higher imports from countries whose currencies have not adjusted to take the place of goods from regions which have suffered strong appreciation against the dollar.

Rather than flinging ineffective forms of protectionism, the US ought to reaffirm its commitment to an open multilateral trading regime and take steps to curb its shortfall of domestic saving. One route is higher interest rates which would depress capital formation while boosting savings; another is higher taxes. For their part, the US's trading partners cannot accept that the US trade deficit is to be remedied without provoking a world recession; they will need to take much firmer action to boost their economies.

Reconciliation in Algiers

RARELY have the affairs of the Palestine Liberation Organisation, tortuous at the best of times, seemed more paradoxical. Last week's meeting in Algiers of the Palestine National Council—the Palestinians' parliament-in-exile—seemed to provide a personal triumph for Mr Yasser Arafat, the PLO chairman, after a four-year split in the organisation fomented by Syria. But the meeting was also set to be the first instance of moderation within the movement which Mr Arafat has championed in recent years.

The meeting—the PNC's first session since 1984, when it set the Palestinians on course for co-operation with Jordan—produced calls for an international conference on the Arab-Israeli dispute. Yet it appeared to put new obstacles on the road to the conference table by formally acknowledging Mr Arafat's February 1985 meeting with King Hussein, which had itself suggested joint representation at peace talks and a Palestinian-Jordanian confederation.

Pressing reasons

Yet despite the sudden upsurge in Palestinian military activity on Israel's northern border last week, it would be wrong to conclude that a more radical PLO, irrevocably committed to armed struggle, is in the making. There is a chance that the rhetoric is deceptive and that something constructive may be drawn from Algiers despite the apparent hardening of the Palestinian line.

There were, after all, pressing reasons for the more radical Palestinian faction to move closer to Mr Arafat's mainstream Fatah group. The PLO's attempt to co-operate with Jordan had in any case run into the sand more than a year ago, when King Hussein lost patience with what he saw as prevarication by Mr Arafat over crucial United Nations Security Council resolutions which recognise Israel's right to exist.

More urgently, the PLO factions have been thrown together in recent months by the

WITNESS exception, all the insider dealing and share manipulation scandals in London and on Wall Street over the past five months have arisen from corporate takeover bids.

The effect has been to fuel criticisms of the takeover bid as the primary mechanism for disciplining and replacing poor corporate management. But as an alternative mechanism is likely to emerge in the near future, the reformers have focused on the details of the rules for conducting takeover battles.

Taking advantage of the current takeover "pauses", a review led by the Treasury and the Bank of England is due to be published this week. It has examined the staffing and investigative powers of the Takeover Panel, the obstacles to an effective and swift flow of information between regulators and the use of nominees accounts.

The takeover boom which began in 1985 has not been any larger in relation to stock market value than its predecessor in the late 1960s, even before the scale of activity subsided last autumn.

But the abuses of the 1980s differ from those of the 1960s, which were concerned mainly with misleading accounts and profit forecasts, the acquisition of companies by stealth and the unfair treatment of minority shareholders.

In particular, the merchant banks in the 1980s have been committing large sums of their own money to financing takeovers in return for success fees from their clients.

The boom has also seen the export from the US of bid arbitrage, in which dealers loosen up the share register of a potential target through their aggressive purchasing of large stakes which are eventually sold on to the highest bidder.

The most serious allegation

against the merchant banks is that their activities have been aimed at manipulating the share price of the target or the bidding company. Until recently the share price of a bidding company would normally slip during a takeover because of the feared dilution; now it often goes up. The sharp rise in the Guinness share price from 390p to 350p during its takeover bid for Distillers last year is an example of a similar effect.

The most active and, since his disappearance last November, the most notorious US bid arbiter, Mr Ivan Boesky, surfaced in the UK in 1986.

The UK has also adopted its own anti-arbitrage. Mr Jack McDonald, Mr Gerald Ronson, head of the Haron Corporation, who played a decisive role in the Burton Group's bid for Debenhams in 1986, and Mr Robert Maxwell have been making increasingly frequent



Bank Grenfell's Mr Roger Seals exposed the artificiality of such arrangements.

But sometimes less acceptable means of persuasion are used, for example enlisting the support of those who have, or are likely to be given, strong commercial reasons for wanting a company to sell, lease, control or give away shares in the target company. In the 1960s, the winning of control of shares in the target company by illicit means, in some cases, for example, the Turner and Newall bid for Distillers' whisky and gin brands.

The form of persuasion to attract most attention in recent months is an offer by a merchant bank to indemnify share purchasers against any losses they may suffer from holding the shares they buy. In effect, an investor is offered a cost-free put option by the merchant bank.

An indemnity or some other kind of inducement made by the company to purchase its own shares is a breach of the Companies Act and could lead to imprisonment. This prohibition applies whether or not the indemnity arrangements are disclosed. But the provisions of the Act can be sidestepped if a company's merchant bank gives the inducements on its own initiative, even if in practice the bank expects to recoup any outlays it makes through the fees it charges for its services.

How does a company and its merchant bank advisers legally achieve such ramping? Their skill lies in persuading institutional investors to buy large tranches of their shares at decisive moments so that prices are pushed up. The traditional and more subtle method of persuasion is to call in a company's own shareholders, who may have done well out of the stock, and to explain to them the benefits that the takeover will bring to the predator.

Chicago manhunt

There will be no prizes for guessing the principal talking point at Continental Illinois Corporation's annual meeting in Chicago today.

Mr Arafat has also been allowed considerable room for manoeuvre by the deals he struck in Algiers. The crucial question of relations with Egypt—which has been a bone of contention within the PLO since the chairman visited Cairo in defiance of an Arab boycott—was fudged. And despite a commitment to make the PLO leadership more "collective", the key executive committee is still under the control of Mr Arafat and his allies.

As a result, the outcome of the Algiers meeting may not be to the conference table by mid-April, when the PLO, which may have created a more coherent negotiating partner, if not a tractable one. The meeting has also undermined President Hafez al-Assad of Syria's claim that his foe Mr Arafat does not represent the Palestinians.

Moscow's role

Secondly, the Palestinian reconciliation—sponsored to a large extent by the Soviet Union—has thrown a more constructive light on the potential for superpower involvement in the Middle East. Moscow has been playing a prominent role in trying to foster an international conference on the regional conflict in recent months, and appears to have been wielding its influence in the cause of moderation—most noticeably during President Assad's Kremlin talk in the past few days.

The main challenge, though, remains in the hands of the PLO: how to find a way of coming to terms with Israel without again breaking apart at the seams. In return, some sign on the part of Israel and its superpower sponsor of a readiness to reciprocate ought to continue in his current role "for the present."



Craven's capture

If John Craven seemed an unlikely candidate for the top job at Morgan Grenfell, given that he was happily running his own highly successful little company, Phoenix Securities, the credit for prising him away goes to Norman Broadbent, the St James-based headhunter. Despite his plausible sounding name, Norman Broadbent is actually two people, David Norman and Miles Broadbent, who founded the firm five years ago. They got the Morgan Grenfell assignment through Norman's connection with Sir Peter Carey, the former head of the DTI, who has been acting as temporary chief executive at Morgan.

Back in 1980, Carey asked Norman to find a new chairman for the British Steel Corporation—which he did in the shape of Ian MacGregor. So it was perhaps natural that he should

turn to Norman again to fill the top slot at Morgan.

Norman knew Craven from a previous professional association and thought him a good choice. He was told exactly how he managed to persuade Craven to consider the position, citing professional ethics. But he said: "Headhunting is a mergers and acquisition business but involving professional managers instead of companies.

In this case, it actually involved Morgan buying Craven's business lock, stock and barrel—deal that was handled by Morgan's corporate finance department. That must make it one of the City's strangest recruitments. But Sir Peter is delighted. "Craven was always top of our list," he said.

Sea call!

The Royal National Lifeboat Institution (RNLI), which maintains the lifeboat services around the British Isles by voluntary contributions, received a penny of government money, reluctantly abandoning one of its oldest traditions—a big bang at every launch.

For more than a hundred years, lifeboaters—volunteers all—have been summoned to launch by the firing of a "maroon". It is a sort of super rocket which shoots high over the harbour with a bang and a flash.

But the impromptu fireworks display, although spectacular, has become expensive. The biggest maroons cost up to £50 each. Furthermore, they can cause problems. The RNLI once had to sift a field of corn to find an unexploded candle before the farmer dared harvest. Another went off course and shot through a bedroom window of a seafront hotel. Then there was a yachtsman awakened in the night by the nearby explosion, who sat bolt

upright in his bunk, only to knock himself unconscious on the deck head.

British Telecom has come to the rescue by setting up a firework system to call out the crew effectively. It will be linked to the RNLI's radio system.

But here and there around the coast hand-held maroons (at £20 a shot) may still be fired occasionally to accompany a launch. It seems that people like to hear the bang.

Thin market

There are likely to be a few tremors in the City of London because of the vanishing waistline of banker Nicholas Sibley, the once robust head of international securities activities at Barclays de Zoete Wedd.

Numerous punters bet that Sibley would fail in his efforts to lose 50 pounds in three months. However, the jovial banker has just succeeded in his ambitious target to bring his weight down to 200 pounds.

Sibley broke his holidays to turn up with witnesses at the Anglo-American Hospital, Cannes, to be officially weighed in wearing blue boxer shorts. The scales showed 198.4 pounds.

Having secured a certificate from the hospital he then relaxed on a gizmo of chocolate Easter eggs and champagne.

Sponsors of his slimming campaign will have to cough up the sums they promised for charity. It is rumoured in the City that some punters may be embarrassed to meet their obligations, as they never thought he would succeed.

Idle thought

A previous employer, asked to supply a reference supplied this gem. "Dear Sir, Any employer who gets Ann to work for him will be very lucky. Yours..."

Observer

REGULATING UK TAKEOVERS

Towards the insider track

By Clive Wolman and David Goodhart

The proposals for tightening up on the conduct of takeover battles fall into three categories: restrictions on share trading, fuller disclosure and greater investigatory powers. The more draconian proposals include the suspension of trading in the shares of a predator and target company during a bid, the disenfranchisement of any new shareholder for the first three or six months (to discourage the influence of the "aristocracy") and a ban on merchant banks and other financial advisers from dealing in the shares of companies involved in takeover battles which also involve their clients.

At present, if a stockbroking firm says that it cannot identify the beneficial owner behind a nominee account which used it to buy a tranche of shares, that is probably the end of the matter.

Strong grounds therefore exist for giving the Takeover Panel the power to act swiftly to freeze the shareholding of any nominee accounts which have failed to disclose their beneficial ownership. This could make covert share ramping operation very expensive on the owners of nominee accounts who would be unable to sell their shares and recover their investment.

Until now, the Takeover Panel has been unable to improve disclosure so that it can judge whether share prices are being artificially inflated or deflated by the activities of interested parties. Already, new rules introduced in February oblige anyone controlling 1 per cent or more of a company's shares (previously it was 5 per cent) to disclose any dealings in that company's shares during the course of a bid, which has already helped to reduce the trading in takeover stocks. Some argue that even the 1 per cent threshold is too high, especially for larger companies and point out that it does not apply to arbitrages where no one has large stakes in the target company before the bid is made public and then accept the bidder's offer.

The other popular targets for illicit, legally-enforceable disclosures are: all indemnities given, even if on an informal non-contractually-binding basis. However, his presence creates the temptation for the merchant banker planning a takeover to encourage him to build up a stake in the hostile company. As one banker said recently: "The 'ars' are on the phone all the time to us when we're involved in a large bid. You can't afford to tell them to get lost." The arbiter can also be used to disguise the formation of an illicit concert party which buys a stake in the target. Such a possibility is the focus of a probe by the US Securities and Exchange Commission into the relationship between Boesky and Mr Carl Icahn who both built up stakes in Gulf and Western, the US conglomerate, without disclosing them individually both were still below the 5 per cent disclosure threshold.

The other way in which the Panel could be made more effective is by removing the obstacles which prevent a rapid flow of information to the Panel from the Stock Exchange, the self-regulatory organisation run by the Board of Trade and the Department of Trade and Industry and through it, from regulatory bodies overseas. This could allow the Panel to benefit from the tough powers granted exclusively to DTI inspectors (and occasionally to the Bank of England) to compel public companies to answer questions and produce documents.

The present combination is unsatisfactory. The DTI has gatekeepers with plenty of power but little knowledge of the game of banking, while the Panel executives usually have a shrewd idea what is going on but lack both distance from the practitioners and the authority to confirm their hunches.

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Economic Viewpoint: Samuel Brittan

A little joy from the Brussels Commission

THERE IS more joy in heaven at one sinner who repents than at a hundred honest men.

That was my reaction to the Strategy Report by a group of wise men on the functioning of the European Community. The report, entitled "Efficiency, Stability and Equality", comes from six independent experts chaired by T. Padoa-Schioppa, deputy director general of the Bank of Italy, with Michael Emerson, a senior Commission economist, as rapporteur.

A seventh, French expert declined to sign. It was asked to review strategy for future integration in the light of the "fourth enlargement" of the free market of the Communities internal market by 1982 and the third enlargement last year, which brought in Portugal and Spain.

What is remarkable about

the Strategy Report is that, although it is not short of ideas for increasing the scope of the Brussels institutions, it does not always go in this direction. Its guiding principle is that decisions should be taken at the lowest feasible level rather than the highest.

Indeed, it goes so far as to suggest that if an enlarged European Monetary System (EMS) were to pursue a common monetary policy, individual governments could be left in peace to evolve their fiscal policies with the international capital markets enforcing financial prudence. The need for unified valuation and tax rules and uniformity of legislation, which have been espoused by the Commission, is queried; and we are reminded that sales taxes in different US states range from 0 to 7½ per cent, without

creating serious distortions in inter-state trade. It is also quite divisive of pressure to harmonise social security systems.

The report even accepts the legitimacy of national income maintenance for farmers to replace some of the present price support, as inefficiently and expensively provided by the Common Agricultural Policy. Nevertheless, the wise men dutifully express horror that the CAP be wound up, or allowed to collapse, and agricultural policy returned to member states.

There is enough committee prose to allow varying interpretations at best. But there are four main messages I derived from the report:

• The need to raise Community growth rates from the prevailing 2½ per cent per annum to some 4 per cent for a few

years. This represents an extra 1 per cent to absorb unemployment and an extra 1 per cent to take advantage of increased efficiency made possible by the removal of internal barriers.

• The impossibility of independent monetary policies once the obligation to avoid parity changes under the EMS is combined with freedom of capital movements.

• A cash limit scheme under which EEC expenditure on non-agricultural sectors is limited, Ecu for Ecu, to the room created by successful constraints on agriculture.

• An automatic link to budgetary rebates or grants for countries replacing ad hoc bargains, such as the one Britain now enjoys, with a formula depending on (a) each country's net budgetary balance

with the Community, and (b) a progressive element relating to its relative gross domestic product per head.

On balance the wise men are probably right to say that overall demand management risks being too restrictive and that such acceleration in growth should be risked to absorb the unemployment. This is more constructive than the hand-wringing of the International Monetary Fund's World Economic Outlook, which speaks of Kynoch recession but pours ultra-orthodox cold water on the possibilities of fiscal or monetary relaxation.

Nowadays nearly all international macro-economic suggestions boil down to pressuring the Germans and Japanese to stimulate their economies.

That does not make the advice wrong. We have to weigh up (a) inflationary risks of extra stimulation in, say, Germany, against the potential benefits of such stimulation to real output, and (b) the contractionary risks of not doing anything against the counter-inflationary benefits, if any, of inaction.

Such a risk analysis should come out in favour of stimulation, but stimulation calibrated in terms of nominal rather than real demand and GDP.

The nominal formulation provides a safety catch against inflationary risks. Some least of the wise men did think of this term and it is a pity that fear of riding a hobby horse prevented them from being more specific.

Similar considerations are raised by the report's insistence that once the EMS comes of age, it can no longer

just be a D-Mark zone, but will need a Community-wide monetary policy. Suggestions for giving a greater role to the Ecu will not, however, take us very far so long as the Ecu is simply a basket of national currencies and is neither directly convertible into a group of commodities nor fixed in value in relation to such a group.

Analyses of policy co-ordination within the EMS and of target exchange rate zones among the Group of Five are almost identical, sometimes using the same words and citing the same academic literature. Up to now, Germany has effectively run the Ecu committee at the wider international meetings, and it might be more effective to allow Germany to continue in this role to substitute more cumbersome and indecisive EEC committees. A

chance to explain to Hans Tietmeyer, State Secretary of the German Finance Ministry, that Nominal GDP objectives are neither meaningless in inflationary (with the door locked until he has taken the point) nor would be worth all the co-ordinating machinery that Brussels could invent.

Efficiency, Stability and Equality, Commission of the European Communities, Brussels.

Foreign Affairs: Ian Davidson

Europe must stand up for itself

FOR WELL over 30 years, enthusiasts have been arguing the case for closer defence co-operation in Europe. Most of that time, their enthusiasm fell on deaf ears: save the British glories in the naked posturing of Gaul, the rest shirked any risk of challenging the American protectorate.

It seems more than likely, if paradoxical, however, that the recent revival of official interest in the idea will be given extra impetus by the prospect of a successful arms control negotiation between the superpowers.

The Eurovision agreement which is now brewing in the Geneva talks between the superpowers, and whose conclusion is virtually inevitable before the end of this year, will obviously be a milestone in East-West relations.

What makes it so extraordinarily interesting is that western governments, and especially the governments of western Europe, are manifestly unable to make up their minds whether they should welcome any such deal, whereas now the Soviet Union under Gorbachev is actively pushing it.

The deal will be unique: in at least three important respects. It will be the first

arms control agreement of the Reagan presidency; it will almost certainly be the last as little seems to resolve the outstanding disagreements over strategic weaponry and Star Wars. In contrast with previous US-Soviet agreements which merely freed their nuclear arsenals, this one will be the first arms control agreement in post-war history which will actually reduce nuclear forces by eliminating whole classes of weapons. And in contrast with the two Strategic Arms Limitation Treaties, which dealt with long-range missiles and bombs, this will be the first arms control agreement covering nuclear weapons in Europe.

On political grounds, the problem might be to get rid of all the longer-range European missiles on both sides, but to build on the western arsenal of short-range missiles. Mr Gorbachev offers to eliminate another whole category of weapons as well (range 500-1000 km), which would give even greater saliency to the Soviet superiority in conventional forces.

In theory, one way to solve

the problem might be to get rid of all the longer-range European missiles on both sides, but to build on the western arsenal of short-range missiles. Mr Gorbachev offers to eliminate another whole category of weapons as well (range 500-1000 km), which would give even greater saliency to the Soviet superiority in conventional forces.

Ostensibly, this is not an absurd ambition. The Russians profess to be ready to negotiate conventional troop cuts from the Atlantic to the Urals, and are making reasonable-sounding noises about the agenda for such a negotiation. There are just two difficulties: they have not yet conceded that they enjoy any conventional superiority over the West; and until there is a new dispensation which can sustain political legitimacy in Eastern Europe without the threat of force, some of the Soviet superiority will probably be required to ease the anxieties of military men, who are not at all sure that nuclear weapons can be used to advantage in battle, and of closing the gap with the anti-nuclear protesters.

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This ambiguity would be less

worrying if Europe were more

confident of American leadership: we could then hedge to meet both interpretations, relying on our Atlantic Alliance. The trouble is that confidence has been seriously shaken during the Reagan presidency, and no one yet knows whether it can or will be rebuilt.

This ambiguity would be less worrying if Europe were more confident of American leadership: we could then hedge to meet both interpretations, relying on our Atlantic Alliance. The trouble is that confidence has been seriously shaken during the Reagan presidency, and no one yet knows whether it can or will be rebuilt.

European governments but to say Yes. One interpretation is that Mikhail Gorbachev has been proved highly successful at taking advantage of President Reagan's ineptitude and his need for an arms control deal, any arms control deal, and that in this game between the superpowers, Western Europe is little more than a residual quantity.

The Europeans can no longer

rely passively either on the hostility of the Russians or on the solicitous support of the Americans. In a world of change, Europe cannot afford becoming more active in its own interests in Europe, in arms control and in foreign policy. If there is a lesson in the Eurovision deal now brewing, it is that it should be the last of its kind.

Collar ratios unravelled

From Mr E. Hilton.

Sir.—A. T. Kearney's comparisons of high UK white collar to blue collar ratios compared with the US (April 21) are misguided. Comparisons with Japan, Germany and France would undoubtedly point in the same direction.

But the conclusion is flawed. The British problem is not an excess of overheads, but shrinkage of the production base on which on-costs are carried. Low volume of production means higher direct costs, lower gross margins and hence lower cash generation to support marketing, design and development, training and corporate planning activities essential for survival.

Many manufacturing companies are now dangerously weak in these areas because of past cuts. Further application of the surgeon's knife will cause them to bleed to death. Improved competitiveness now must lie largely in the economics of scale. Higher levels of output and sale, stimulating higher investment in training, development and marketing in the long run will be the better way to reduce unit costs—even if this means the acceptance of mergers.

Wisely, the CBI seem to agree. Bernard Hilton, Principal, Bernard Hilton Associates, 34 The Glen, Sheffield.

Trade conflict with Japan

From Mr J. Moorhouse, MEP.

Sir.—The answer to Mr John Schmidt's question (April 23) about the scale of the Japan-EEC trade imbalance (figures for which Mr Kuroda failed to detail in his article of April 15) is simply provided. In 1970 Japan enjoyed a trade surplus with the EEC of 12 billion. This fell to \$3.3bn by 1978, \$13.1bn by 1983 and \$18.2bn by 1986. Corresponding figures for the Japan-US surplus were \$1.2bn, \$8.5bn, \$19.3bn and \$15.5bn.

In 1986 Japan's overall balance of payments surplus—which reached \$86bn on a current account basis and \$93bn on a trade basis—was the largest ever recorded. Since 1980 Japan's total exports have almost doubled and its current account surplus has increased more than 18-fold in dollar terms. In 1986 Japan had a surplus on manufactured trade of no less than \$166bn, larger than the GNP of all but 10 countries in the world.

Mr Kuroda and his government claim that Japan's imports of European goods are increasing faster than European imports from Japan. If true, thank goodness for that. But the trade surplus is not falling, indeed last year it grew

by 25 per cent. Does Mr Kuroda know that, for example, even if Europe's exports to Japan increased by 10 per cent per annum and Japanese exports to Europe remained constant, it would take almost 20 years for the trade balance between the two partners to enter equilibrium?

Europe risks suffering badly from export "deflection", underpinned by dumping and other dubious pricing techniques, as Japan's manufacturers find the US a less attractive market, both because of the fall in the dollar and the possibility of major import restraint. It is not enough for Europe to stand idly by in a way Mr Kuroda would like and, sometimes, your own leader-writer comes perilously close to suggesting.

James Moorhouse, MEP, 14 Buckingham Palace Rd, SW1.

A policy for boat-people

From Sir Philip Goodhart, MP.

Sir—Having visited some of the 8,000 Vietnamese refugees in Hong Kong many of whom live in closed camps, I agree with your judgment (leading article April 21) that it is not acceptable to keep refugees cooped up in detention camps for periods which grow longer as the free world's doors close shut. We ought not to treat them as poor frightened people or criminals.

I also agree that these refugees cannot be sent back to Vietnam. I disagree, however, with your suggestion that the British Government could solve this problem by accepting more than 2,000 of these Vietnamese boat-people for settlement and also by trying to persuade our partners in Western Europe, America and Australia, to provide homes for the other 6,000.

If these boat-people move on to homes in the West, there can be no doubt that thousands more refugees will soon travel to Hong Kong from Vietnam to take their place. In 1972, Vietnamese refugees were arriving in Hong Kong at a rate of 10,000 a month and the report about further economic problems (FT April 22), Vietnam to aim 1m jobs in austerity drive, should remind us that a new wave of boat-people may soon try to escape from one of the poorest countries in the world.

What the British Government ought to be doing is trying to find a haven for the boat-people in South-East Asia itself. There are unsettled areas in the Philippines and Indonesia where the boat-people could

make a fresh start with financial help from the West.

Of course no country wants to take penniless refugees, but many of the countries which still have empty space badly need financial support with the rescheduling of their debts. We should give generous aid to those countries that are prepared to offer a haven to people who are forced by political or economic pressure to leave their homes.

Philip Goodhart, House of Commons, SW1.

Registering a point

From A. P. Daybarr.

Sir.—Christopher Dunkley's article, Commercials good, bad and infuriating (April 22), was both funny and clever, but dogged none the less by the odd idiosyncratic inaccuracy. As an eager follower of privatisations, the one closest to this reader's heart was the reference to the commercialisation of British Airways.

It is well known as cold comfort to the advertising agency which produced the commercial that, though the advertisement itself escapes criticism, and indeed is mentioned in a fairly favourable tone, its essential point has failed to register on the public. As an eager follower of privatisations, the one closest to this reader's heart was the reference to the commercialisation of British Airways.

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The much vaunted fiscal and monetary relaxation does not seem to have done them much good anyway, judging by their current problems. Is Professor Layard advocating lower taxes, lower real wages and a huge balance of payments deficit, American-style?

Philip Oppenheim, House of Commons, SW1.

Privatisation of water

From the General Secretary of Nalgo.

Sir.—In his attempt to stop the Government getting back on the hook from which it wriggled free last July, when the Environment Secretary, Mr Nicholas Ridley, announced plans to legislate for the sale of the 10 water authorities in England and Wales, David Kinnear (April 13) has begged the crucial question: Why privatise water at all?

It seems that the Government is determined to revive the proposals set out in the White Paper "Privatisation of the water authorities in England and Wales" (February 1986), of which David Kinnear was among the earliest and most damning critics. Now, presumably concerned to limit the damage done by the Government's dogmatic insistence on privatising everything, he offers a rather tortuous alternative.

His article does not even attempt to make a case for privatisation in water; nor does it justify his proposal to strip the water authorities of all but some of their regulatory responsibilities, with private companies and agencies actually providing the service.

We do not believe that the major changes that he proposes will be justified simply by suggesting that the Government's proposals are over-reached. In any case, arguably, what David Kinnear suggests would have an even more damaging impact than the Government's existing plans. It would lead to a plethora of water undertakings—precisely the problem solved by the establishment of the 10 water authorities in 1974. Furthermore, stripping the water authorities of their service delivery role and making them nothing more than enabling bodies would not adequately preserve the principle of river basin management. It also requires local and public authorities based on the river basins, but also that they retain the right to manage.

Thirdly, the use of contractors rather than direct labour in other public services has produced a catalogue of disasters which prove the point that you cannot put both public services and private profit first. John Daly, National and Local Government Officers Association, 1, Molesworth Place, WC1.

Some international business risks are less obvious than others



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FINANCIAL TIMES

Monday April 27 1987

David Owen
in Chicago

There is life after dark

A MONTH ago, the portents for the launch of the Chicago Board of Trade's (CBOT) ground-breaking evening trading session on April 30 could hardly have been bleaker.

Cash bond market activity was at its lowest level in a decade, giving investors and dealers little reason to hedge in the CBOT's flagship Treasury bond futures and options pits. On several March days, T-bond futures volume at the world's largest futures exchange, slumped to about 60,000 lots from a norm of more than 200,000.

The initial April 2 target launch date had just been postponed and some despondent floor traders were predicting a further delay until June.

The Japanese Ministry of Finance (MoF) was still pondering whether to allow its domestic financial institutions to participate directly in overseas financial markets transactions after seemingly interminable debate.

Today, prospects could hardly be brighter.

Renewed economic uncertainty, fears of inflation and the dollar's recent volatility have combined to galvanise the bond market into action. Since early April, the CBOT has experienced the four highest volume days in its 13-year history. On April 9, T-bond futures volume hit a staggering 491,220 contracts.

Last week, the MoF announced that Japanese institutions would be able to trade for their own account on overseas futures exchanges after May.

To cap it all, last Thursday, a CBOT membership sold for \$470,000 - up from \$215,000 just 14 months ago.

All in all, if the 6 to 8pm Monday-Thursday session does fail to catch on, the exchange will not be able to blame "unfavourable market conditions" - the traditional soapbox.

Now we believe that it will flop. The Tokyo-based US bond market with which the session is timed to coincide is enormous. Japanese firms buy up to 30 per cent of some issues. And evening trading has the support of both the biggest brokers ("We are enthusiastic," says Reito's Mr Tony Grant) and many of the most prominent floor traders ("It's rather trade than watch TV," says Mr Tom Baldwin). Moreover, many agricultural commodities traders, like wheat broker Mr Bob Bevis, are planning to try bond and note futures in the evenings.

The exchange also is doing its bit by allowing those with limited membership rights to buy \$2,000 annual permits to trade the new session and offering to take care of data entry until volume reaches levels where firms can afford to do their own, according to Clearing Corporation president, Mr Roger Ruts.

But the history of the futures industry is littered with failed "sunfire" successes. Ask anyone involved in the launch of over-the-counter stock index futures in 1985. Accordingly, the phrase on the lips of the "windy city's" canniest futures punters is "wait and see."

Consequently, the innovation will result in few new jobs at Jackson and Lasalle - at least at first. Just longer hours. "We have asked who would be interested in extra work," says Mr Jack Kinsella of the CBOT, which plans to use the evening session to try out a continuous clearing system. "We are not really recruiting," echoes Reito's Mr Grant. "They (the staff) might have to put in an extra hour or two," he adds chidingly.

Certainly, at 6pm next Thursday, the CBOT's financial futures trading room will be packed - more packed probably than it is on an average day. The key will be whether or not it remains so. If it does in evenings to come, the futures sector will not be the only Chicago business to benefit.

Some traders who inhabit the leafy northern townships of Wilmette and Kenilworth (which recently overlook Bloomfield Hills, Michigan as the US' wealthiest suburb) are renting downtown apartments in which to while away the interval between morning and evening sessions.

Others are planning to spend the three to four-hour entrée in local leisure centres. "I think evening trading will increase our business at that time of year," says Ms Betty Sacks, director of services at the \$900-a-year East Bank Club many of whose 8,000 members are traders. "My boss has even been talking about a shuttle service," she adds.

Surprisingly, staff at The Sign of the Trader, reputedly the highest turnover bar in Chicago, on the CBOT's ground floor, have yet to be advised whether the institution will open beyond its traditional 11.30am-8.30pm stint. The CBOT's Mr Kinsella believes he knows the answer. "If there are 2,000 people here you bet they will open," he says. "If not, I might consider buying a lease to operate it."

POST OFFICE, ELECTRICITY CHIEFS ENTER PRIVATISATION DEBATE

UK state monopolies defend status

BY DAVID THOMAS AND MAURICE SAMUELSON IN LONDON

The chairman of the British Electricity Council and the Post Office have intervened in the debate about the privatisation of their industries by making powerful pleas that their industries should not be split up.

Their statements are a clear attempt to influence the climate of opinion before the UK general election.

The electricity supply industry and the Post Office, which may feature in the ruling Conservative Party manifesto, are widely expected to be candidates for privatisation if the Conservatives are returned for a third term.

The interventions by Sir Philip Jones, Electricity Council chairman, and Sir Ron Dearing, Post Office chairman, are particularly significant because both have been reluctant to be drawn into the privatisation debate.

Moreover, as former senior civil servants, they both have close contacts with the trend of thinking in their sponsoring departments.

Sir Philip and Sir Ron both refrained from commenting on whether the industries should be sold, which they considered to be a political matter.

However, they criticised the methods which have been widely canvassed for privatising the industries and the arguments used to justify their privatisation.

Sir Philip, writing in today's issue of Circuit News, the electricity supply industry's house journal, rejects a recent proposal for splitting up

the Central Electricity Generating Board into a number of competing power companies.

He emphasises the industry's achievements as a single, integrated supplier of power, implying that if the industry is sold, it should be sold intact, as in the case of British Gas.

He dismisses the argument, widely used to justify privatisation, that the British industry is less efficient than its overseas counterparts and is insufficiently responsive to its customers.

His message to the industry's 131,000 employees is accompanied by figures purporting to show that domestic and industrial electricity tariffs in England and Wales are lower than in France, West Ger-

many, Italy, Japan and parts of the US.

Sir Ron, speaking yesterday to a symposium on direct marketing in Montreux, Switzerland, argued against removing the letters monopoly, a proposal made by supporters of the Post Office's privatisa-

"There is no doubt that by creaming off the easy-to-handle traffic, entrepreneurs could make money by offering lower prices in urban areas for local delivery."

He warned that this would be achieved at the cost of abandoning price simplicity and stability in the postal service, because a national postal service at one price would become uneconomic and prices in rural areas would rise.

With financial analysts increasingly doubling as political commentators it was inevitable that the language of pejorative would eventually merge with that of the dealing rooms. However, Credit Suisse First Boston has committed a minor constitutional bloomer in its description of Mrs Thatcher's choice as a call option on the date of the next election; it is, of course, a completely unexercisable warrant.

June or October, the equity market is unimpressed by the reminder that Labour enjoyed an 11 per cent poll lead prior to its 1970 election defeat and has for so long discounted a Tory victory that interest has now switched to hedging against some of its potentially unpleasant consequences.

The fashionable view is that a third Tory victory will kill off socialism as an electable current in British politics and thus make the UK market an even more attractive haven for international funds. Such a permanent reassessment of political risk in the UK will create a single, non-recurrent, inflow of capital sufficient to send sterling through the roof.

Combined with a sharp overall gain in the market, as the pre-election froth is blown away, the effect could be remarkably messy. Those UK stocks which are internationally recognised but not significantly dependent on export earnings should roar ahead, temporarily uncoupling themselves from their less fortunate brethren and leaving the market wobbling somewhere between the two extremes.

The emphasis of the Rolls-Royce marketing campaign has been put on institutional investors rather than on the public, but even so, more than 500,000 private individuals have registered their interest in the flotation - about the same level of interest as that in British Airways at the same stage of flotation.

The British Airways offer in January, was more heavily advertised and offered perks for small investors, so the Government is encouraged by the public's response so far.

Icelandic coalition to quit after poll defeat

By Kevin Done in Reykjavik

THE ICELANDIC Government will resign tomorrow, following the weekend's general election in which the ruling centre-right coalition suffered a heavy defeat.

The election was a triumph for Iceland's Women's Alliance, the only women's movement anywhere in the world which has succeeded in placing elected representatives into parliament, which doubled its share of the vote.

The conservative Independence Party, Iceland's biggest political party, which has ruled for the last four years in a coalition with the centrist Progressive Party, led by Prime Minister Steingrímur Þórðarson, suffered the biggest setback with its worst result since the party was formed in 1929.

The Independence Party became badly split only a month ago, when one of its leading members, Mr Albert Guðmundsson, former Industry and Finance Minister, who is under investigation for tax irregularities, was forced to resign from the Government.

With a strong personal following, he broke away to form his own Citizens Party, which succeeded at the weekend in winning more than 10 per cent of the vote.

The Women's Alliance captured 10.1 per cent of the votes, compared with 5.5 per cent at the last election in 1983, when it made its initial parliamentary breakthrough.

It won six seats in the 63-member Althing, the world's oldest parliament, compared with three seats four years ago, and women overall gained 13 seats, compared with eight in 1983.

Despite the setbacks for Iceland's traditional parties, the Progressive Party maintained its 19 per cent share of the vote, after becoming the first Icelandic political party to make heavy use in an election campaign of television advertising, which capitalised on the Prime Minister's recent visits to China and the Soviet Union, as well as the holding of the Reagan-Gorbachev summit in the Icelandic capital last October.

The left-wing parties failed to gain from the disarray of the ruling coalition, and the People's Alliance, which includes the former Communist Party and is traditionally opposed to Iceland's US-manned Keflavik Nato base also suffered a heavy defeat.

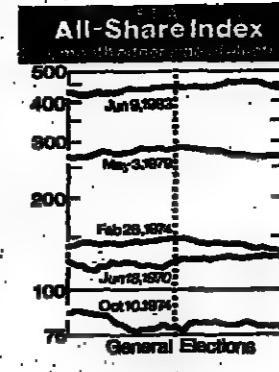
Previously the biggest opposition party, its share of the vote fell to 13.3 per cent from 17.3 per cent in 1983, with much of its earlier support going to the Women's Alliance.

The success of the women's movement and the breakaway Citizens Party has robbed the two ruling coalition parties of their overall majority, and Iceland appears to face several weeks or months of political wrangling until a new coalition can emerge. A new election in the autumn appears to be a distinct possibility.

The present government will continue as a caretaker administration,

THE LEX COLUMN

Voting with their funds



the capital value of the underlying investment, well below its current market price. As long as the market price is above that redemption amount, the holder of a protected capital share would be certain of the payment.

That share could be valued like a deep discount zero coupon bond, though with a deeper discount to reflect the added risk. The third part, dubbed a leveraged capital share, would in effect be a five-year call option on the underlying investment at the price payable to the protected capital holders. The option would have intrinsic as well as time value, and could be priced according to standard option theories.

As the three parts are essentially the underlying investment broken down with nothing taken out, their combined price should be roughly equal to the market price of the underlying investment.

And so long as there are liquid markets in each of the three, arbitrage should keep them in line. Hence the usual discount applied to investment trusts ought not to appear.

Attempts to split up shares or portfolios into income and capital - notably the split-level investment trusts - have generally ended in a conflict of interest between the different owners.

Starting with the three shares in equal amounts, a sale of one or two outright, or a partial sale of some and reinvestment in others could produce any combination of gearing or income.

Certain investors with a particular need for franked dividends could concentrate on the income shares. Others, such as those overseas who find collecting dividends troublesome, and reclaiming tax on them even worse, might go for the leveraged capital shares or a combination of the protected and leveraged capital shares.

The idea is for a trust to hold an underlying portfolio consisting either of shares in one company or a group of shares represented by an index. That removes the investment discretion which caused some of the squabbles in split-level trusts.

The trust would then issue three pieces of paper, together equal to the underlying investment, which would be traded separately. A wind-up date, perhaps five years from set-up, would be fixed, although the trust could be rolled over into a new one.

The first of the three parts would be an income share entitled to all the dividends from the investment during the trust's life but having no final value. That stream of income could be priced using a present-value calculation.

The second part, labelled a protected capital share, would receive at the wind-up a fixed amount of

Rolls-Royce price tag to exceed £1bn

BY RICHARD TOMKINS IN LONDON

THE FLOTATION of Rolls-Royce, the British state-owned aero engine maker, is likely to value the company at between £1.8bn (\$2.1bn) and £2.4bn when it is sold, which is higher than the nearest comparable quoted company to Rolls-Royce.

Its share closed at 63p on Friday, a figure representing 13.3 times its earnings for the year to March 31, 1986, when it met to finalise details of the offer this afternoon.

The lower figure would value the company at just under £1.8bn and the higher one at £2.4bn. The exact price will depend on the mood of the London and New York stock markets today.

The price range is higher than the

p/e multiple offered by BAe, but Rolls-Royce has £500m worth of tax losses to carry forward and will pay no mainstream UK corporation tax for some years. On an actual tax basis its historic p/e multiple would fall to 9.5 at 16p and 10.8 at 18p.

Some analysts consider that the need to provide an attractive yield will put downward pressure on Rolls-Royce's share price. Samuel Montagu says Rolls-Royce will be priced on its profitability more than its dividend yield, but even so the price will offer a yield at least as good as BAe's.

The share price will be announced officially on Tuesday, and the prospectus will be published on Thursday. Dealings will begin on May 18.

The emphasis of the Rolls-Royce marketing campaign has been put on institutional investors rather than on the public.

Although the content of a prospectus would not be substantially changed under the draft rule, Eurohouse houses say the proposed procedure would be unworkable because borrowing opportunities depend on the opening of brief issuing windows. Bond issues also often involve currency or interest rate swaps which need to be carefully synchronised.

At present, Eurobond prospectuses must conform with the requirements of the country in which the securities are being listed, usually Luxembourg or Britain, and preparation of a prospectus often begins only after having been translated for the purpose.

The creation of cumbersome registration procedures would be a setback for the Euromarkets, which already face regulation by the European Commission.

One of the reasons for the Eurobond market's rapid growth - new issues rose 38 per cent last year to \$153bn and international equity issues have also been growing fast - has been its freedom from regulation. This enables securities to be issued rapidly when borrowers and underwriting houses sense opportunities in the markets.

The EEC directive would require a draft prospectus to be lodged in advance with a "competent" authority of one member state, and then sent to each other member state in which the offer was being made -

Nakasone's US visit

Continued from Page 1

URGE that the US take steps to reduce its massive trade and budget deficits and to make its industries more competitive.

During Mr Nakasone's previous five working visits to Washington, a strong personal tie has developed between him and Mr Reagan, but it seems unlikely that the so-called Ron-Yasu factor will make things any easier this time.

The 12 began their monthly meeting yesterday with a discussion of the Japanese government's proposal by the European Commission to reform Community finances - and will follow up today with a range of issues directly relevant to East-West relations.

But there is deep scepticism on Capitol Hill about whether a weakened Mr Nakasone can achieve this.

Continued from Page 1

his opposition to the amendment making public his differences not only with Mr Gephardt, but also with Mr Jim Wright, the House Speaker, who has been bucking the Gephardt proposal.

The Congressional debate on trade will provide a controversial background to Mr Nakasone's first official state visit to Washington. Administration officials hope that Mr Nakasone will be able to convince many critics in the US of Japan's trade policies, that his country is indeed meeting US demands to open its markets to stimulate its economy and to play a bigger role in world economic policy-making.

But there is deep scepticism on Capitol Hill about whether a weakened Mr Nakasone can achieve this.

The left-wing parties failed to gain from the disarray of the ruling coalition, and the People's Alliance, which includes the former Communist Party and is traditionally opposed to Iceland's US-manned Keflavik Nato base also suffered a heavy defeat.

Previously the biggest opposition party, its share of the vote fell to 13.3 per cent from 17.3 per cent in 1983, with much of its earlier support going to the Women's Alliance.

The success of the women's movement and the breakaway Citizens Party has robbed the two ruling coalition parties of their overall majority



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday April 27 1987

KIER
A MEMBER OF THE REAVER GROUP

INTERNATIONAL BONDS

Equity sector sees extensive activity amid dollar worries

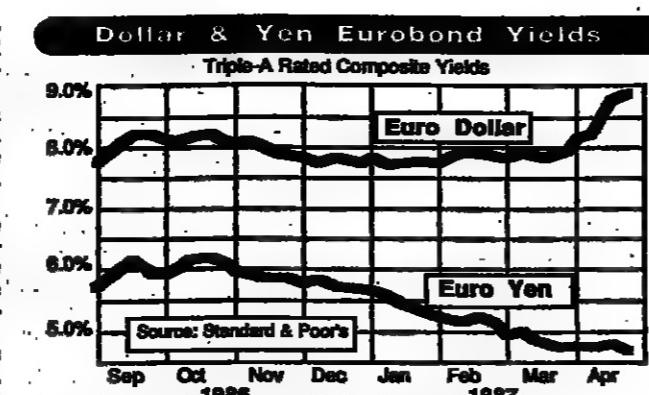
BY CLARE PEARSON IN LONDON

WORRIES about the direction of the dollar were at the forefront of dealers' minds in all sections of the Eurobond market last week, and this kept dealing levels low virtually across the board throughout most of the week.

Eurodollar bond dealers in particular must have wondered why they bothered to come back to work after the long Easter weekend. An initial lassitude to trade triggered by an improvement in the US Treasury market rapidly petered out, and by the end of the week deal-making had virtually reached a standstill.

With retail interest negligible it was hard for most people to keep up enthusiasm for inter-professional activity, especially as most of the major changes in the US Treasury bond market happened outside Eurobond dealing hours.

But in stark contrast the equity-



linked sector saw a week of exceptional activity in response to a flood of new issues for Japanese corporate borrowers.

The Japanese funding exercise in aggregate totalled \$2.24bn, which implied a serious test of the strength of this still robust section of the market.

In the event, the success of the best-listed issues appeared to be unaffected by the flood, leaving the less popular names to pay the price for the congested state of the market.

As the terms of most of the bonds were identical, investor selection was really just a case of stock-picking. In fact, the most aggressively priced of the deals – those for Sumitomo Realty and Development and Mitsubishi Corporation – proved by far the most popular even though their coupons were fixed below 2

per cent, until now a resistance point.

The main casualties were the smaller issues and those for lesser-known names. Broadly, issuers with a domestic orientation were favoured over those whose exports could be hurt by the strength of the yen and the US/Japanese trade frictions.

The attraction of the issuers that operate in the Japanese domestic market is the hope that the Japanese authorities will continue to take measures to stimulate domestic demand.

The expectation of lower Japanese interest rates began to operate on the Euroyen market last week. This, together with help from some investors fleeing the dollar market, pushed prices higher.

The Eurobond market was also showing signs of invigoration towards the end of the week on growing confidence of an early election victory by the Conservative Party and sterling's return to favour on the foreign exchanges.

This provided a lively background for an innovative financing for UK issuer Wates City of London Properties, which on Friday became the first borrower to launch a

bond with "money back" equity warrants – a concept imported from the debt warrants market.

The investor is able to redeem his warrants at the price he paid for them if the share price has not performed over the following five years. For this capital protection, he pays a higher premium – of 33 per cent – on the warrants than he would for a normal equity warrant for Water.

The drawback is that, because the exercise premium is higher than usual – 5 per cent over the share price on Friday – it is less likely that the equity will perform up to the level of the exercise, making it worthwhile for the investor to exercise his warrants. If he does not exercise them, his investment in the warrant part of the bond is virtually an interest-free loan to Wates.

Judging by the response of the market on Friday, however, the trade-off was seen as generally fair.

A steady stream of bonds continued to flow into the Australian dollar market, to a generally firm response, with West German bank issues proving especially popular.

A seven-year issue for Sweden with a 1.3% per cent coupon – a level caused by the inverse shape of the yield curve in Australian dollar bonds – initially looked ambitious. But this too met a firm response, benefiting from unsatisfied demand for longer-dated issues in this sector.

Investors are keen to buy these to lock into the double digit yields for a longer period of time, but a lack of swap opportunities has kept the supply of bonds with maturities over five years very limited.

Thomson and SGS chip deal expected

By Paul Bettis in Paris

THOMSON, the French nationalised electronics and defence group, and SGS, the Swiss state-owned microelectronics concern, hope to announce this week the merger of their semiconductor activities to create Europe's second largest semiconductor concern after Philips.

The deal, expected to be finalised this week after months of talks, hinges on approval from the French and Italian Governments.

Thomson is hoping to be in a position to announce the landmark semiconductor merger on Wednesday when the French group will also disclose its 1986 financial results.

The semiconductor deal will be part of Thomson's rationalisation efforts to give the company's diverse electronics activities the size necessary to compete internationally. The new merged semiconductor company will have a 3 per cent share of the world market and annual sales of about \$800m. However, the merger with SGS will not include Thomson's military semiconductor and components business.

Thomson SA, the main holding of the French state-owned group, is likely to report higher than expected consolidated net profits of more than FF 1.5bn (\$250m) for 1986 compared with a profit of FF 553m in 1985 and four consecutive years of losses totalling FF 1.855bn between 1981 and 1984.

The group had earlier estimated profits of about FF 1bn for the main holding company. However, Thomson's loss-making consumer electronics activities are understood to have made an operating profit last year helping to boost overall earnings.

The nationalised group is also expected to report this week profits of about FF 2.2bn for its main defence and professional electronics subsidiary, Thomson CSF, which is quoted on the hours.

EUROCREDITS

Complex and toughly-priced deals from Italy test patience of bankers

ITALY'S borrowers have been testing the patience of their bankers in the Euromarkets in recent months, writes Alexander Nicoll in London.

After significantly improving its credit profile over the past few years, the country has come to market with a rash of aggressively priced deals which are often tryingly complex.

The difficulties met by some creditors earlier in the year were not entirely of the borrowers' own making. They came at a time when the long decline in yield margins on syndicated Eurocredits was reaching bottom.

With the current trend towards deals which are somewhat more profitable for banks, many bankers feel that top-rated Italian borrowers should no longer command the 5 basis point margin over Libor that has

occasionally occurred. They also believe that the Italians, well known as hard bargainers, have been overzealous in seeking to pure interest spreads.

Consequently, a \$125m credit launched last week for Banco di Sicilia has run into some flak. Its structure is unusual in that it has no margin over Libor but carries utilisation fees for any drawings.

With another Italian deal, a \$100m export financing loan for Mediocredito Lombardo, already in the market, an even greater mix of bankers' and borrowers' attitudes could be set by a third deal which will also finance Italian exports to the Soviet Union.

The mandate, expected to be awarded soon, is for an Ecu 315m 10-year loan to finance the export of a steel plant, to be accompanied by

an Ecu 200m deal for the Soviet Foreign Trade Bank.

The larger loan is to be channelled through Mediobanca Centrale, the Italian state bank which finances exports. It could prove controversial, however, in that the borrowing may be sought in the name not of Mediocredito itself but of 10 different borrowers.

This type of structure has already proved unpopular in the market, most notably with a transaction for a grouping of 19 banks which was concluded in the manner originally envisaged. It is assumed by Mediocredito, if it could make the arrangement feasible, that it could make the underwriting fee available to the borrower for tap issues of notes if they identify customers' demand.

Citibank Investment Bank is arranging a \$100m five-year revolving credit for Hokkaido Takushoku Bank, a Japanese regional bank, with a facility fee of 5 basis points,

mandated Merrill Lynch Capital Markets for a \$100m transferable revolving underwriting facility to back a \$200m Eurocommercial paper programme, also being arranged by Merrill.

The four-year facility carries a facility fee of 12½ basis points and a maximum margin of 12½ basis points over Libor, and there are fees of 2½ basis points should underwriters take up more than one-third and of 5 above two-thirds. An unusual feature is that underwriters, even if they are not ECP dealers, may go directly to the borrower for tap issues of notes if they identify customers' demand.

Citibank Investment Bank is arranging a \$100m five-year revolving credit for Taylor Woodrow, including a \$50m committed portion with underwriting commissions of ¼ basis points for the first three years and 10 thereafter, and a maximum margin

of 12½ basis points. Hambrus and Midland Montage will be dealers for a \$50m commercial paper programme.

Rockit & Colman, the food concern, has mandated Barclays de Zoete Wedd for a \$150m multi-option facility renewable annually after five years with a maximum margin of 10 basis points, underwriting fees of 5 basis points for funds designated as available and 2½ for those termed unavailable.

A £10m commercial paper programme was announced by Sloane Estates, a property company, arranged by S. G. Warburg and carrying top ratings. PWZ is arranging an unlimited sterling paper programme for Whitbread, the brewer.

Also entering the market last week was a £100m multi-option facility for Booker, the retailing and health products group, launched by

and margin above Libor of five basis points.

Vards Bank, Denmark's ninth largest commercial bank, is to have a complex package, arranged by County NatWest Capital Markets.

In addition to a \$50m ECP programme and a \$10m private placement of debt, a five-year \$25m transferable loan facility will carry a margin over Libor of 12½ basis points. A \$25m standby will have a margin over Libor of 10 basis points and an underwriting fee of 7½.

A further crop of deals has emerged for UK borrowers. Hambrus Bank is arranging a £100m sev-

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A £10m commercial paper

INTERNATIONAL CAPITAL MARKETS and COMPANIES

APT still has eyes on Europe

BY DAVID THOMAS

AT&T-PHILIPS, the US-Dutch joint venture, does not want the American authorities to retaliate against France in protest against the rejection last week of its bid for CGCT, the French state-owned public telephone exchange maker.

The French Government's preference for Ericsson of Sweden over AT&T-Philips as the new owner of CGCT caused a storm of protest in Washington, with calls being made for retaliatory trade action against the French.

However, Mr William Huisman, AT&T-Philips vice-president and the venture's chief negotiator during the CGCT bid, said such action could damage its hopes of future business in France.

Mr Huisman, who was speaking at AT&T-Philips' headquarters in the Netherlands, was giving the venture's first detailed comment on its failure to acquire CGCT.

Mr Huisman said AT&T-Philips had been told as recently as March 20 by officials in the French Industry Ministry and the DGE, the

French telecommunications authority, that its bid was the best on technical, industry and economic grounds.

Mr Hans van Eesa, chairman of the AT&T-Philips operating company in the Netherlands, said the venture was talking to several other European countries about public exchange sales.

He argued that the venture would still emerge as a major player in Europe, because liberalisation would open up opportunities which the venture could exploit through access to AT&T's advanced technology.

Mr Huisman insisted that the CGCT decision would not lead AT&T to withdraw from the venture in order to concentrate on its strong home base in the US. "The new telecommunications technologies have a global nature and AT&T has to spread its development costs," he said.

He disclosed that the venture would be close to breaking even this year and would break even next year, one year later than expected between a number of bidders for its

next tranche of public exchanges or, in the case of AT&T-Philips, when the venture was established in 1983.

The venture had post-tax losses of Fl 32m (\$45.5m) on sales of Fl 681m in 1985. The 1986 results, which have not yet been announced, are expected to show reduced losses on sales up about 11 per cent. The venture is expecting a similar increase in sales this year.

Public exchanges and transmission equipment, its two main products, account for roughly half each of sales revenues, but the venture expects public exchange sales to become more predominant in future.

Mr Huisman said the venture would consider any proposal for local manufacturing or local joint ventures made to it by a country interested in buying its equipment. However, the venture seems more inclined to enter such arrangements in transmission equipment, because it believes there is overcapacity in public exchange manufacturing.

Procter and Gamble lifts profit 19%

By Paul Hansen in New York
PROCTER & GAMBLE, the diversified US household products to foods group, reported a 19 per cent jump in third quarter pre-tax profits to \$336m from \$284m on sales up 3.5 per cent to \$4.23bn.

Earnings after tax registered a 13 per cent gain to \$185m and earnings per share improved to \$1.10 from 98 cents for the quarter.

The earnings performance was adversely affected by a higher effective tax rate due to the absence of domestic investment tax credits.

Procter & Gamble expects its profitability to be curbed for the rest of this financial year because of tax changes, but from next year it sees very strong after-tax earnings as corporate tax falls from 46 to 34 per cent.

For the nine-month period, sales jumped 11 per cent to \$12.5bn and net earnings were 11.5 per cent higher at \$651m. Earnings per share were \$3.52 against \$3.44.

Earnings before tax in the second quarter rose 31.8 per cent and in the third quarter they grew 19.4 per cent.

Burlington receives \$1.6bn joint bid

BY WILLIAM HALL IN NEW YORK

MR ASHER EDELMAN, the New York-based corporate raider, and **Dominion Textile**, Canada's biggest textile manufacturer, have joined forces in a \$1.6bn bid for Burlington Industries, the largest US textile group, which has more than 30 textile plants in the US and overseas.

Dominion Textile, which is about a quarter the size of Burlington but has ambitious growth plans, and Mr Edelman, who has mounted several takeover bids in unrelated industries over the last year, announced after the stock market had closed on Friday that a group they

had proposed to Burlington Industries board a plan to acquire the company in a negotiated transaction for \$1.60 a share in cash.

Burlington Industries' shares, which have been rising on takeover rumours, climbed further to \$1.875 a share on Friday.

It was disclosed earlier this month that Dominion Textile and Mr Edelman had been acquiring shares in Burlington Industries.

The two parties revealed on Friday that their investor group had now acquired, including options, about 7.5 per cent of the outstanding shares of Burlington Industries.

Michelin earnings double

MICHELIN, the leading French tire manufacturer, has seen net group earnings nearly double to FFr 1.5bn for 1986 from FFr 1.04bn previously.

Cash-flow increased to FFr 35m from FFr 4m. Sales were flat at FFr 46.3bn last year compared with FFr 44.6bn. However, in dollar terms, sales rose 15 per cent.

Group investments totalled FFr 2.2bn last year. As for Michelin's French operations

company, Manufacture Française des Pneumatiques Michelin, it reduced net losses to FFr 54m compared with a loss of FFr 208.8m for 1985.

The year last year included a FFr 24m provision to cover a restructuring program in a special provision for restructuring totalled FFr 4m the year before.

The French operating company's sales rose to FFr 16.34bn from FFr 15.67bn.

Legal setback for Texaco

TEXACO, THE US oil giant, which has been forced to seek the protection of the bankruptcy courts in its fight to overturn a potentially crippling \$1 billion damage award, has suffered another legal setback.

The Court of Appeals for the First Supreme Judicial District of Texas denied on Friday Texaco's request for a rehearing of its case and a motion to supplement the record with new evidence of Texaco's trial

Over the past decade it has sold businesses with sales of \$200m in Europe, where it used to employ 8,000 staff in 4,600 square feet of factories; it has pulled out of Switzerland, France, Germany, England, Wales, Spain, Sweden and Finland.

Burkina, which employs over 40,000, is one of the US textile companies which has been hardest hit by the surge in US textile imports. Analysts argue that it has been slower than some of its rivals to rationalise its businesses.

Union's offer rejected by UAL

By Our New York Staff

UAL, the embattled US airline and travel group, has rejected as "grossly inadequate" a \$4.3m offer for its United Airlines subsidiary from the United Pilot's Union.

UAL's board of directors said on Friday it had decided that the airline and its Covia computerised reservation system were not for sale. The board confirmed its commitment to an integrated travel services strategy and said continued ownership and operation of United Airlines and Covia were "essential elements of the strategy".

The airline, which also owns the Westin Hotel chain and the Heron Travel business, sharply reduced its first quarter losses from \$103.1m, or \$2.48 per share, in 1986 to \$50.5m, or 60 cents a share, in the latest quarter.

NEW INTERNATIONAL BOND ISSUES

Issuer	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Return	Offer yield %
U.S. DOLLARS							
Int. Comex Resources (n) 2	50	1982	5	3½	100	Banque Paribas	3.125
MTN Toyos Boarding Co. 2	100	1982	5	5½	101½	Nomura Int.	8.371
Chesapeake Marine Projects 1	20	1982	—	(2½)	100	Yamada Int. (Ext)	—
Togo State Telecommunications 1	100	1982	5	2½	100	Yamada Int. (Ext)	—
Sonic Int. 1	100	1982	5	2½	100	Nomura Int.	—
Siemco Inc. 1	100	1982	5	2½	100	Yamada Int.	—
Siemco Inc. 1	100	1982	5	2½	100	Yamada Int. (Ext)	2.000
Marinecon Corp. 1	200	1982	5	2½	100	Marinecon Corp. (Ext)	—
Marinecon Corp. 1 (4)	100	1982	5	2½	100	Marinecon Corp. (Ext)	—
Fujitsu Int. 1	200	1982	5	2½	100	Deutsche Europe	—
Sanmina-Syntex & Div. 1	500	1982	5	1½	100	Morgan Stanley	—
Concast Corp. 5	75	1982	5	1½	100	Morgan Stanley (Ext)	5.800
City of Miami (4) 2	70	1982	5	1½	100	Nomura Int.	—
Dakota Industries 1	100	1982	5	2½	100	Paine Webber Int.	—
J. Edder & Sons 2	25	1982	15	(6-8½)	100	SBCI	5.250
Comco Corp. 1	100	1982	5	5½	100	Nomura Int.	—
Telstra Corporation Int. 1	50	1982	5	2½	100	Marinecon Corp. (Ext)	—
Siemens 1	20	1982	5	(2½)	100	Nomura Int.	—
CANADIAN DOLLARS							
Royal Trustco 1	75	1982	5	5½	101½	Chase Inv. Bank	9.457
AUSTRALIAN DOLLARS							
BIG Finance 2	60	1982	5½	14½	101½	Morgan Stanley	12.751
Fed. Bank Inv. 16 Canada 2	50	1982	2½	14½	101½	Chase Inv. Bank	13.637
Bankers 2	75	1984	7	13½	101½	Hanover Bank	13.463
BIG Finance 2	100	1982	5	14	101½	SBCI	13.361
Confidential Finance 2	60	1982	5	14½	101½	Morgan Stanley	13.357
SWISS FRANC							
Swissair Transport 1	10	1985	—	(8½)	100	Texaco	—
Swissair Transport 1	50	1986	—	(5½)	100	Banque Indosuez	—
Swissair Transport 1	50	1986	—	(2½)	100	Wachovia Suisse	—
Interflite (Inv) 5	50	1982	—	1	100	Credit Suisse	1.000
Telefonica 2	50	1982	—	4½	100	HSB	4.625
Telefonica 2 (Inv) 2	50	1982	—	4½	100	HSB	—
Telefonica 2 (Inv) 2	100	1984	—	(1½)	100	HSB	—
Telefonica 2 (Inv) 2	40	1982	—	(5½)	100	HSB	—
Swissair Transport 1	50	1982	—	4½	100	HSB	4.750
American Can Co. 2	125	1985	—	5	100	SBCI	5.000
STERLING							
Monroe 2	40	1982	15	5½	100	Morgan Stanley	8.000
Toronto-Dominion 20 2	50	1982	5	5½	101½	Morgan Stanley	8.771
ECU							
Life Co. 1	40	1982	5	(1½)	100	Dep. Pacific/Mitsubishi	—
DANISH KRONER							
Nordic Inv. Bank 2	400	1982	5	12	101½	Dep. Deutsche Bank	18.500
LUXEMBOURG FRANCE							
Monte-Carlo Finance 2	300	1982	5	7½	100	HSB	7.250
Monte-Carlo Finance 2	300	1982	5	7½	100	Kreditbank Int.	7.250
Monte-Carlo Finance 2	300	1982	5	7½	100	Dep. Pacific (Ext)	7.438
YEN							
CTC 2	200	1987	15	4½	100	Deutsche Bank	4.800
Japan Government Tax Inv 2	200	1982	5	4½	101½	HSB Int.	4.510
Japan Government Tax Inv 2	200	1982	5	4½	101½	HSB Int.	4.494
Japan Government Inv 2	70	1982	5	7½	100		

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Denmark	DKK	1450	2800	4850
Finland	FMK	870	1580	2690
France	FFR	895	1630	2775
Germany	DM	330	596	1015
Luxembourg	LFR	6040	10980	18670
Netherlands	NFL	365	665	1130
Norway	NOK	1050	1920	3265
Sweden	SEK	1115	1950	3315
Switzerland	SFR	295	545	980
Greece, Italy Spain, Turkey†	DM	380	695	1180

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UNIT TRUST INFORMATION SERVICE

27

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LONDON SHARE SERVICE

AMERICANS—Continued

BROWNS		Price	Last	Mr	YTD	BROWNS	
Paid	Stock	\$	\$	C/w	%	Paid	Stock
Dr Cr Ap Jy	Sara Lee S1	27.0	26.32	-	-	Cr	Jay Lamm
Mr Je Se De	Sad (S. F.) S1	10.3	7.4	-	-	Do	Do S.p.
Fd My Ag No	Southeastern Bell S1	64.7	64.74	-	-	Jan.	Jane Lamm
-	Staley Continental	16	-	-	-	Feb.	John Lamm
Mr Je Se De	Sun Ca. Inc. S1	36.1	35.11	-	-	Mar.	Janet Lamm
Mr Je Se De	TRW Inc. S1/4	61.1	61.02	-	-	Apr.	Feb. Lovell
Mr Je Se De	Turmeric S3	27.7	24.11	-	-	May	Oct. Lovell
June	Udo. Mplus S1.5...	187.1	24.11	-	-	Jun.	Oct. McCar
Mr Je Se De	Texaco S4.25	19.6	19.57	-	-	July	Feb. McCar
Mr Je Se De	Time Inc. S1	54.6	52.28	-	-	Aug.	Nov. McCar
Ja Ap Jy	Unifrax S1.33	12.4	10.49	-	-	Sept.	Nov. McCar
Ja Ap Jy	Unicarriers S1	20.1	19.53	-	-	Oct.	Nov. McCar
Fe My Ag No	Unisuppli Corp S5	10.6	11.11	-	-	Nov.	May Morley
-	TRINOGVA Corp.	504	-	-	-	Dec.	Oct. Morley
Mr Je Se De	Upjohn S1	17.4	16.10	-	-	Jan.	Nov. Morris
Ag Ns Fd	Upjohn Capital S3	17.4	14.11	-	-	Feb.	Oct. Morris
Mr Je Se De	Upjohn Technolog	27.4	16.12	-	-	Mar.	Nov. Morris
Fe My Ag No	Usitex Westl	30.4	13.4	-	-	Apr.	Sept. Meyer
Mr Je Se De	Woolworth S3/2	30	19.11	-	-	May	Jul. Meyer
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**BUILDING, TIMBER,
ROADS—Cont**

Banks, HP & Leasing

**CHEMICALS
PLASTICS**

**BEERS,
WINES & SPIRITS**

WINES & SPIRITS						
July	MacAllan - Lyle's	75	6.12	14.5	24	33.150
	July 12oz	942	52.12	24	14.6	32.150
Jan	Anglo-German	710	52.12	48.0	29	2.30.150
May	Oci. Boddington	179	66.4	3.5	28	3.4.150
Aug	Feb Brown (Matthew)	544	52.12	14.0	18	3.6.224
	July Bradley's Brewery	145	52.11	12.0	16	2.7.263
Sept	May Butterley (H.P.) 3-p	153	52.12	15.0	29	4.0.075
Feb	Anglo-American Brewery	710	52.12	10.0	24	21.225
Apr	Oci. (Matthew)	471	52.12	8.0	34	2.3.173
	Dorset (H.P.) 5-p	250	52.12	2.7	49	1.7.183
September	-	153	52.12	4.0	45	—
	On 4.5pc. C. 2nd P/T	153	52.12	7.0	35	2.5.15.5
Feb	Anglo-Extr. Co. "A"	500	52.12	10.0	50	1.4.84
Aug	James Fellowes, T. A.D.	250	52.12	5.0	32	3.2.37
July	Falstaff Whisky	250	52.12	5.0	32	—
	John D. 5.5% C. 2nd P/T	150	52.12	5.50	34	6.2
Aug	Feb Greene King	520	52.12	15.0	33	2.2.18.8
Aug	March/Gowers	520	52.12	10.0	18	3.5
Jan	July Da. 5.5% C. 2nd P/T	1004	52.12	5.75	7	—
Apr	Oct. Da. 5.5% C. 2nd P/T	1250	52.12	6.0	14	—
Jan	June Highland Dist., 20%	75	52.11	12.0	24	4.0.14.4
Dec	May/Mayflower Dist., 20%	175	52.12	5.25	28	4.2.11.7
Dec	July/Fife Distillers	100	52.12	69.0	21	3.6.12.0
Nov	Anglo-Glazier Classified	700	52.12	3.84	34	1.9.26.4
Aug	Oct/Macdonald Morris "	710	52.12	17.0	25	2.5.25.7
Jan	Sept/Marston Thompson	125	52.12	22.0	31	2.4.18.5
Jan	Sept/Merrythought Whis	400	52.12	15.33	33	1.8.24.5
July	June/Meridian	510	52.12	7.0	29	1.9.25.4
Feb	Sept/Scott & Sons 20%	250	52.12	17.00	31	4.1.13.6
	July/Vaux Group	540	52.12	12.0	23	3.0.10.0
Jan	July/Waterson "	500	52.11	17.0	26	3.2.15.1
Dec	July/Walk & Dadey	570	52.12	15.0	23	1.7.17.6
	July/Watts Bros " 500 "	570	52.11	17.0	23	2.7.25.6

BUILDING, TIMBER ROADS

DRAPERY AND STORES—CONT.

ENGINEERING—Continued

INDUSTRIALS—Continued

INSURANCE

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Financial Times Mon

Continued on Page 35

FOREIGN EXCHANGES

Sterling benefits as money moves out of the dollar

By Colin Williams

CONFIDENCE IN the dollar is at a very low level. The temptation is to move out of dollar denominated investments into precious metals, the financial safety of lower yields in Switzerland; or to higher yields and growing confidence in London.

The Bank of England is well aware of the problems caused by hot money moving from London, encouraged by speculation about an early UK general election and is likely to remain very cautious about allowing a cut in UK bank base rates.

But the alternative is intervention to sell the pound, to prevent a rise towards the D-Mark. Sterling's value against the D-Mark is not regarded as the key rate by the market, and the authorities will almost certainly be forced to pre-

allow the pound to appreciate with Continental currencies against the dollar.

Political news is the main factor behind the demand for sterling. Economic news has caused no surprises, but is expected to provide underlying support.

March UK money supply and bank lending figures were much as expected, with Mo growth in the middle of its target range and bank lending falling slightly.

The sharp rise of 3½ per cent to 3½ per cent in sterling's growth was widely forecast and partly the result of Bank of England's sale of sterling without an offsetting sale of gilts.

The determination of the authorities not to overfund may cause growing problems, if the Bank of England continues to pre-

vent the pound from rising through foreign exchange intervention.

Recent news points towards a further depreciation of the dollar, and the failure of the 4.3 rise in first quarter US gross national product growth to boost the currency appeared particularly significant.

The rise was greater than the forecast 3 per cent to 4 per cent, but was largely the result of goods produced, sold, notably, in the motor industry.

Second quarter growth is regarded as fragile, and unlikely to sustain the first quarter figure, while inflation showed signs of becoming a problem. Friday's consumer price index indicated US inflation rising at an annual rate of 6.2 per cent in the first

three months, compared with 1.1 per cent in the same period last year.

According to Money Market Services, Wednesday's figure in March leading US industrial will rise 0.5 per cent and new home sales for the same month will increase 1.4 per cent. There are however, to my own impact.

The market believes a rise in US interest rates is required to pre-

vent a further weakening of the dollar, but is not strong enough to sustain such a move. The alternative is to cut back the US Budget deficit with a rise in taxation, but that is unlikely to be acceptable to the Reagan Administration.

Failure of the US to put its house in order puts an increasing burden on the central bank to maintain a level for the dollar that the market believes is overvalued on an economic basis.

Dealers are therefore more than willing to sell dollars to the central banks in expectation that the currency's value will continue to fall.

Central banks in the US, Japan, West Germany, Switzerland and the UK are among the major buyers of dollars last week, the market becoming overvalued, leading to a technical rally, this will simply be regarded as an even better opportunity to sell the currency.



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For further information contact:

Philip Bruce,
Development Department
LIFFE Ltd
Royal Exchange
London EC3V 3PJ

Tel: 01-623 0444, Ext. 261

S IN NEW YORK
STERLING INDEX

	Apr. 24	Last	Previous Close
6 Spot	1,440.03-1,443.00	1,440.05-1,444.00	
1 month	1,450.00-1,451.00	1,450.00-1,451.00	
3 months	1,455.00-1,457.00	1,455.00-1,457.00	
12 months	1,455.00-1,457.00	1,455.00-1,457.00	

Forward premiums and discounts apply to the U.S. dollar.

Changes are for Euro before positive change denotes a weak currency.

Adjustment calculations by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

	Euro unit rate	Currency unit rate	% change from previous rate	% change from average	Difference Rate %
Belgian Franc	42.8588	1,019.941	+1.47	+0.90	± 1.5244
Danish Krone	7.65212	1,322.443	-0.52	-0.68	± 1.6404
German D-Mark	7.29243	1,272.443	-0.28	-0.38	± 1.3674
Icelandic Krona	2.90403	2,945.67	-0.26	-0.36	± 1.3674
Swiss Franc	2.51394	2,945.70	+1.05	+0.95	± 1.5012
Irish Punt	0.765411	1,077.532	+1.05	+0.95	± 1.5012
Italian Lira	3.48527	1,462.77	-0.05	-0.05	± 0.0752

Estimated values total, Caisse 1,442 Pts 799

Previous day's open int. Caisse 1,435 Pts 792

Estimated values total, Caisse 1,442 Pts 799

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Previous day's open int. Caisse 1,435 Pts 792

Estimated values total, Caisse 1,442 Pts 799

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